Company update



29 April 2015

Investment Research

2013, 13 projects; 2014, 14 projects; 2015, 15 projects, ... full stop?

Reason: Company Newsflow

1Q trading update released on April 24 posted no major changes, with one exception: the signing of a 10-year lease for 22,000sqm in Bucharest so that the construction of the third and last building of Atenor in this city has started.

- ✓ The current good visibility of earnings is made of a peak of a diversified number of projects in portfolio. Despite a more challenging economic environment since 2008, the business model of Atenor has not been deeply affected.
- ✓ 2015 may be seen as a transitional year, not at the usual negative sense of the
 expression but considering that several developments in course will deliver
 earnings according to their developments and preceding several potential sales in
 the following years. Anyway Atenor guides for 2015 earnings at least equivalent to
 the 2014 figure which was 27% ahead of the 2013 figure.
- ✓ Atenor has been active in real estate development since 1991 and decided to become a pure player in this field since 2005. The first projects were offices in Belgium, but gradually it has moved towards residential and more recently to larger mixed projects, not only made of offices and residential, but also with several other segments (retail, nurseries and other utilities) that fit with new urbanisation plans.
- ✓ The geographical scope of activity is largely based on Belgium and Luxembourg where the group has been active since 2000. Just before the financial crisis of 2008, the group made its first steps in Central Europe. This expansion is and will remain limited to Hungary (Budapest) and Romania (Bucharest). It consists of two offices area with in total a project for 8 buildings. The projects in the total portfolio (of which the apartments not yet sold in UP-Site) represent together 640,228sqm.
- Atenor pursues a cautious dividend policy in order to tackle the economic cycles and the development profile of projects of different nature, location or timing. The current share price deserves a dividend yield of EUR 4.4%, on the back of a payout of 71%. Since FY 2013, Atenor has given the opportunity to its shareholders to receive new shares in exchange of dividend rights.
- Valuation: On the basis of a Discounted Free Cash Flow and Net Asset Value computation and considering peers comparison, we take into account a Price target of EUR 47 per Atenor share.

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For important disclosure information, please refer to the disclaimer page of this report

Neutral Recommendation unchanged 46.00 **Share price: EUR** closing price as of 28/04/2015 **Target price: EUR** 47.00 from Target Price: EUR 41.00 Reuters/Bloomberg ATEO.BR/ATEB BB Daily avg. no. trad. sh. 12 mth 5.134 236.59 Daily avg. trad. vol. 12 mth (m) Price high 12 mth (EUR) 49.85 35.58 Price low 12 mth (EUR) -2.5% Abs. perf. 1 mth 11.4% Abs. perf. 3 mth Abs. perf. 12 mth 18.0% Market capitalisation (EURm) 251 Current N° of shares (m) 5 Free float 49%

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Key financials (EUR)	12/14	12/15e	12/16e
, , ,			
Gross Rental Income (m)	4	4	6
EBITDA (m)	27	6	11
EBITDA margin	665.6%	137.5%	170.8%
Portfolio Result (m)	4	27	22
Net Financial Result	(7)	(9)	(8)
Net Profit (adj.)(m)	15	16	18
Funds From Operations	15.33	16.14	17.60
EPS (adj.)	2.81	2.96	3.23
DPS	2.00	2.05	2.10
IFRS NAVPS	20.69	21.60	22.73
EPRA NAVPS	21.38	22.30	23.43
Premium/(Discount)	93.3%	112.9%	102.4%
Earnings adj. yield	6.1%	6.4%	7.0%
Dividend yield	4.3%	4.5%	4.6%
EV/EBITDA	15.7	75.5	39.7
P/E (adj.)	14.2	15.6	14.3
Int. cover(EBITDA/Fin.int)	3.9	0.7	1.3
Net debt/(cash) (m)	200	187	176



Shareholders: Tris 12%; Sofinim 11%; Luxempart 11%; Alva 10%; St.Sonneville 4%;

For company description please see summary table footnote

Produced by: Bank Degroof

All ESN research is available on Bloomberg ("ESNR"),



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Investment Case

Atenor has a strong **track record** with close to 25 years in real estate developments. The company is today largely focused on the management of the current projects in portfolio, which has reached a record number. Considering the life cycle of the projects (from 3 years to 5 to years), a typical rotation implies the inclusion of 1 to 2 projects per year. Taking into account Atenor workforce and target, we do not expect the current number of projects to change dramatically.

Over the last few years, the company has been moving towards **some bigger and more innovative or audacious projects** without putting aside typical and **opportunistic** developments in Belgium bolstered by the local anchorage. As examples: The Up-Site project (made of offices and residential of which in particular the residential tower) or City Docks in Brussels (urbanisation of at least 125,000sqm in various real estate segments).

Due to the life cycle of project developments, the earnings profile of **pure real estate developers** like Atenor can offer some ups and downs. Profit generation depends on the completion of a mix of various projects typically in development, while the underlying costs and benefits are made public mostly after their achievement. The number and the length of the projects under development may alleviate this issue.

It is noteworthy that the development in course only represent a limited risk while the developments may be implemented in stages, in order to reduce those risks. A project may be made of several buildings of which the timing for development may be divided in blocks depending for example of the evolution of the demand.

Considering the lasting timeframe for making large office developments (ex. Victor and Europa that have moved very gradually to more mixed ones), Atenor does not neglect more easily manageable projects, making possible higher rotation rates even at the expense of lower potential capital gains, but without affecting deeply the IRRs.(e.g. the residential projects in Ath and Mons). At the opposite some projects may (e.g. The One, Victor) have lasted longer than initially anticipated because of urbanization plans that have followed revisions over the years. These type of projects are made early enough on strategic locations and areas offering high potential for developments. For example, the "The One" project which will probably mean a development of 39,000sqm, was made possible on the basis of an acquisition of 17,000sqm.

Atenor has now 15 **projects** in its portfolio (of which the ending Up-Site with apartments remaining to be sold) representing 640,228sqm at diverse locations in Belgium, 2 in Luxembourg, 1 in Budapest (Hungary) and 1 in Bucharest (Romania).

Most of these projects are in rather early stage of development, which means that the profile of profit generation will gradually increase before reaching a peak of EUR 22m in 2018 (at least on the basis of the current portfolio), compared to EUR 15.3m in 2014, or EUR 9.5m in 2012.

Atenor targets IRR's of at least 15% for its projects corresponding to capital gains of around EUR 500/sqm with some opportunistic less sophisticated developments (in residential more than in the office segment) providing capital gains of minimum EUR 350 to EUR 450/sqm.



Past results

After strong 2007 and 2008 years, bolstered up by the impact of some major projects (e.g. President in Luxembourg), 2009 and 2010 appeared weaker.

Although 2011 has shown positive figures again, sizeable improvement was seen in the following years mainly thanks to an increase of the number of projects in portfolio from more complex and/or more lasting ones to more opportunistic and/or quick ones. This contributes to smoothen the earnings generation.

Financial year **2014** bottom line as well as EBIT were up by a nice 27%, ahead of the guidance of an increase of at least 20%.

The good performance of 2014 was made possible thanks to:

- the sale of the B1 office block in the UP-Site and the sale of the apartments in the Tower and "Terraces" buildings (EUR 15.3m)
- the Trebel building (construction ongoing for 50.4% versus 38.5% in 2013, EUR 4.4m)
- sale of apartments in the Brasseries de Neudorf (EUR 3.5m) in Luxembourg
- sale of apartments in the Lot 1 of Port du Bon Dieu (EUR 2.1m) while there was a "purchase/sale" transaction for the land of Lot2 (EUR 3.2m)
- rental income from the first Hungarian office building (EUR 1.7m)
- payments in the City Docks project (EUR 0.4m).

The trading update for **1Q2015** was published on April 24. For the most projects continued to show some progress with no major surprise however considering that the FY 2014 figures had been released in March, with one major exception: the signing of a 10-year fixed lease for 22,000sqm in Bucharest with GENPACT.

Atenor also disclosed the issue price for the dividend rights of EUR 37 per share, a large discount like in the past.

Outlook

It is not very surprising that Atenor, as a pure developer, remains generally cautious about its earnings guidance as well as regarding its dividend policy (71% pay-out however for 2014) which implies an attractive yield, not a typical issue for a developer.

Over the last few years Atenor has increased the number of projects in portfolio (9 for example in 2011). The diversity of projects in size, nature and from a geographical point of view, which is the case for Atenor portfolio makes possible a better diversification of risks and a smoothing of the earnings profile.

2015 may be seen as a transitional year, not at the usual negative sense but considering that several developments in course will deliver earnings according to their developments and preceding several potential sales in the following years.

Anyway Atenor guides for 2015 earnings at least equivalent to the 2014 figure which was 27% ahead of the 2013 figure,.

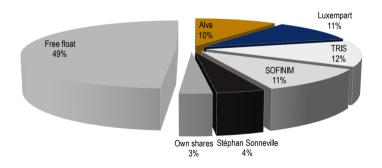
Atenor anticipates a 2015 result equivalent to the 2014 one, which should be considered as a floor in our view since it is based on contributions of several sales agreed in 2013 and 2014 and according to the sale of completion (Trebel, AIR, Port du Bon Dieu, La Sucrerie, Au Fil des Grands Prés) in addition to rental income from Vaci Greens (Budapest) and Hermes (Bucharest).



SWOT

STRENGTHS	WEAKNESSES
 Extensive know-how in real estate development in large office but also residential buildings Major actor in the Belgian and Luxembourg markets but also in Budapest and Bucharest Modest taxation level 	 Timing of results Limited scope of increase of the current number of projects in the pipeline
Opportunities	THREATS
 Anti-cyclical investments Sustainability trend More complex urbanisation plans 	 Lasting of weak economic environment Delays of permit delivery and construction

Shareholding structure



Source: Company data, Bank Degroof (ESN) research



Company profile

Atenor is **active in real estate development since close to 25 years** and has decided with success under the direction of the current CEO to become a pure player in 2005.

Activities typically consist in investing in real estate projects, setting up the architectural design and the construction, and selling the buildings at completion or as a work-in-progress via SPVs in view of realising capital gains. In particular in the centre of towns like Brussels, part of the creation of added value is linked to the higher density of the projects compared to the initial assets purchased.

The company has gradually focused on bigger, more innovative or audacious projects, mainly offices but also residential in Belgium, offices in Luxembourg, one project in Budapest (Hungary) and one project in Bucharest (Romania). Considering the economic crisis, the projects in Central Europe of which the lands had been acquired shortly before the financial crisis of 2008 have been delayed but have now started for developments in several stages.

We believe that office development will remain the common denominator of Atenor future projects, while the company may also be active in pure residential developments, already the case, and probably also some more complex mixed developments, being part of urbanisation plans, in Belgium.

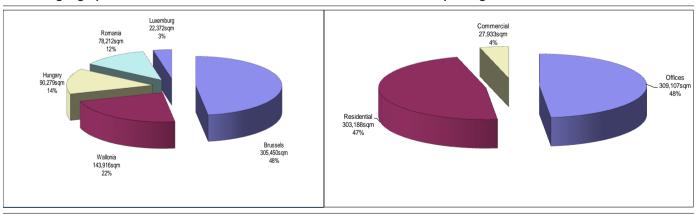
The **projects**, **15** (+ an hotel sold at the end of March close to the Midi station in Brussels being the balance of the formerly sold South City project) for a total of 640,228sqm are historically focused on Brussels and offices.

Atenor has an opportunistic approach which explains that the business and geographical segmentation has varied over the years. Nowadays, the share of offices reach 48% on top of 47% in residential and 4% in retail.

With the current workforce, the company has the capacity to manage the development up to some 15 projects. It's noteworthy that the productivity, measured in sqm per Atenor employee has more than tripled over a decade to reach 30,600 nowadays.

Portfolio geographical breakdown

Portfolio breakdown per segment



Source: Company data, Bank Degroof/ESN

Source: Company data, Bank Degroof/ESN



Portfolio in Belgium

The home market

Brussels, which is the third largest office market in Europe, has the reputation of being relatively more stable for real estate prices than several other European cities such as London, Paris, Munich, Amsterdam or Madrid.

This is partly due to the strong presence of the public sector, including the European Union but also the good equilibrium between the public and the private sector, both national and international, accompanied by non-profit organisations and representation offices from all over Europe.

As such it is less dependent on the economic environment. On top of this, the occupiers market is to a large extent focused in the service sector in addition to a rather rigid labour market.

Vacancy in the Brussels' office market remains has been declining by some 2% over the last two years although it is still a double digit figure of 10.3%. In decentralised Brussels, the vacancy reach 13.6% and even still emerges above 20% (22.7%) in the periphery of Brussels. However, the latter number is distorted by office buildings of bad quality who will probably not receive a second life in offices and for some of them benefit from reconversion.

Brussels

UP-site

This emblematic project of some 80,000sqm is close to the end so that we may expect a final contribution this year.

This development consisted of a 140m residential high tower (251 apartments), classical apartment buildings (="Les Terrasses with 106 apartments) both representing 48,435 sqm, four office buildings (29,615sqm) on top of some retail (1,650sqm). Nearly 300 apartments have been sold up to now on a total of 357 apartments with the bulk of the balance in the residential tower.

The UP-Site is located into the North Space on the docks alongside the Brussels-Charleroi channel, the only sizeable water way crossing Brussels, in the front of the Tour&Taxis site. The residential tower is by far the highest residential tower in Brussels.

The project was obviously an audacious and big one considering in particular the residential tower, the first one in Brussels, and the setting up of offices in an area which are not in the CBD but however close to the Brussels North railway station, underground and large bus station.

Atenor does not plan to enter into another similar project, at least of such a large size (cf part of the Victor project).

The One

The extreme good location is the main trump of this project whose process has lasted much more than anticipated.

In the European district

The One (previously named Europa) will be developed on the location of the former Crown Plaza hotel (17,000sqm) in the very heart of the Brussels' European district. The construction of the new development implied the demolition of the hotel, which was recently done. In 2005, Atenor purchased NV Brussels Europa which owned the property and also operated the hotel. It was expected that this project would take long time considering that asbestos had to be removed while discussions with the public authorities

Several issues



have led to different options of which in any case an outcome made of a larger number of sqm to be developed than initially bought, a typical example of creation of added value.

Taking into consideration the RRUZ (= Regional Zoned Planned Regulation), the size of the project has been somewhat revised downwards (29,000sqm of offices) in addition to some 8,000 sqm of 97 apartments, and 2 retail areas.

All in all, the value creation is enhanced by a pretty doubling of the number of sqm to be developed.

The construction is expected to start in August, having in mind however that an appeal to the Council of States was brought last January by well-known associations) and will last 3 to years which should be reflected in the earnings contribution spread over 2017-19/20.

Victor

Next to the international South train station (Eurostar, Thalys)

This project was born in 2007 and still has to find an issue reflecting changing and complex urbanization plans. However, we believe that an outcome is in view.

At the start, in November 2007, Atenor had acquired a 2,300 sqm plot of land, which in several steps was extended to a total land area of 9,500sqm shared, on a 50/50 basis with CFE.

This project is conditional to a regional master plan of which the validation is expected during 1H2015. This would be followed by the submission of new applications in order to achieve this project during the period 2018-2020. Obviously Atenor has redesigned its plans in accordance with the requirements of the regional authority leading still to large but somewhat smaller project (100,000sqm from 110,000sqm) with higher proportion of residential versus offices.

It is expected that this development will be made of 60,000 to 70,000sqm of offices and 25,000 to 35,000 of residential on top of 2,000sqm of retail and 400 parkings.

This project is very well located next to the Brussels major international Midi railway station (Victor Horta place).

Trebel

above expectations

Atenor has concluded a preliminary sales agreement with the European Parliament. The construction is ongoing and the provisional delivery is expected for April 2016.

In November 2010, Atenor announced that it had signed an agreement for the acquisition of a building of 17,000 sqm (in rue de Trèves), built on a plot of more than 4,000sqm, which earlier were the headquarters of the formerly financial institution BACOB (bought by Dexia) and was built in the seventies.

The only trump of this building was its location in the European district. The existing building of 17,000 sqm has been demolished and the construction of a new building of 29,766sqm is ongoing.

The financing was facilitated as the payment for the purchase of the ground only occurred in steps, while the European Parliament already paid an advance.

Atenor disclosed that the bulk of the cash will only be received upon the delivery of the building expected at the end of 2016, which following IFRS rules differs from the accounting of the results that are recorded as construction proceeds.

This project was the first main contributor to the 2013 results and it will again be the case during this financial year 2015.



City Docks

At the start, in March 2011, Atenor bought an industrial site on an 5.4ha plot of land in Brussels (Anderlecht municipality), adjacent to the Willebroek canal.

This mixed project may exceed 125,000sqm (160,000sqm not excluded) and will be made of various real estate segments: residential, offices, commercial spaces, workshops, school, day care centre, integrated business services, rest home, polyclinic, sports facilities, hotel, restaurant, catering establishment, nursery home, etc ...

Taking into consideration that a new Regional Land Assignement Plan (PRAS) has been approved at the start of last year, of which an area for enterprises in an urban environment (Zemu) Atenor introduced a planning permission application in March 2014 for the first phase (38,000sqm, "middle class" offices residential for which demands have been identified, rest home, retail) of this project which is in good progress since it has received a favourable opinion from a consultative committee in January. The environment permit was issued in March and the planning permit is expected during 2H.

The second phase will mainly be made of residential units.

We expect contributions to results spread between 2016 and 2020.

Palatium

Last year, Atenor bought the former building of INASTI (bought one of the four office buildings in UP-Site) in the center of Brussels (upscale Quartier Louise).

The first idea was to make a major renovation in order to develop a complex of 152 residential units totalling 14,000sqm. A permit application was submitted in December 2014. However, in parallel Atenor submitted in partnership with the owner of a neighbouring building an application to the City of Brussels to offer a set of 30,000sqm of offices and logistics areas for the new headquarters of the Police of Brussels Capitale-Ixelles. A decision is expected at the latest by July 2015.

Obviously the choice is between residential and offices is an arbitrage between an easier achievement (residential) versus higher capital gains (offices).

We anticipate contributions to the results between 2017 and 2020 based on a capital gain at the lower side of Atenor targets.

Les Berges de l'Argentine

This is the most recent project than entered in the portfolio of Atenor.

In January of this year, the company Atenor purchased a property of more than 2 hectares in the suburbs of Brussels (La Hulpe, previously from SWIFT) consisting of 8 buildings totalling 16,653sqm and 338 outside parking spaces nestled in a beautiful park. Atenor wants to redevelop the site into 180 apartments and 4,000sqm of offices.



Namur

Port du Bon Dieu "Residential"

This residential project was initiated in 2007 but was delayed by some six years because of changing positions of local public representatives. Today the project is progressing well and better than expectations.

Residential

This is a 18,225 sqm project of residential premises (140 apartments) coming on top of 5 commercial units and 1 restaurant located in Namur, the only one alongside the river Meuse in a previous industrial zone at a short walk to the railway station, to the city centre and to all facilities.

The project is divided in 3 phases. Construction and commercialisation have started with 75% of the 46 apartments sold for phase 1 (provisional delivery June 2015), 50% for phase 2 and 16% for phase 3 (delivery during 2H 2015).

Port du Bon Dieu "Offices"

In November 2014, Atenor bought the adjacent land (Lot 2) to the residential one (Lot 1) which was resold to CBC bank in view of the construction of an office building of 7,600sqm and with a termination clause. The purchase/sale of the land contributed to the 2014 results.

Mons

Au Fil des Grands Prés

Residential

This is project totalling 20,000sqm of residential units and 55,000sqm of mixed ones. In July 2014, Atenor concluded an agreement with brokers about the sale of the 134 apartments in 4 buildings on 34) on a total of 6 ones (68 additional apartments meaning 202 in total). 53% of the first building is sold. Permits have been obtained for the apartments.

Construction of the first building started in February. A permit has been introduced for 10,000sqm of offices.

This project is considered as an opportunistic one, reflecting a higher rotation rate between the start and the delivery of the different phases of the project. It implies that Atenor will succeed to achieve IRRs of at least 15% on the back however of capital gains below Atenor traditional averages.

We expect this project to contribute to Atenor's earnings over the period 2015 – 2020.

As a reminder, in August 2012, Atenor won a tender concerning the development of about 20,000sqm of residential units on two plots of land totalling 7.2ha in Mons.

The plots are located near public facilities, commercial and cultural functions (of which the shopping gallery "Les Grands Prés" and a future Ikea) and the new railway station (designed by Calatrava).

A reviewed Municipal Town Planning (Plan Communal d'Aménagement) is under discussion on the basis of which, continued development may be based. The definitive adoption is scheduled in July.



Ath

La Sucrerie

Atenor will develop a complex of 19,578sqm with 183 apartments in six buildings that will be constructed successively, one of them being the renovation of the historical building. The permit for the total project has been obtained. The construction of phase 1 has started. The commercialisation of the first two blocs (39 units) has started of which 50% has been presold.

The site is located next to the train station in a serene area. We expect this more plain vanilla development to contribute to earnings in the period 2015/19 on the back of capital gain levels below Atenor traditional standards.

Luxembourg city

Les Brasseries de Neudorf

The permit was delivered in October 2014, with some delay. The construction has started and the delivery is planned for 3Q 2016.

After the huge capital gain achieved on the office building President (Kirchberg) in the previous decade, Atenor acquired in September 2011 an industrial site (former Brewery Henri Funck) with a ground area of 7,600sqm in Luxembourg city. Atenor will develop a complex of residential units (87 apartments) and some commercial spaces totalling 11,400sqm.

The site is rather close to the modern Kirchberg office area. It is well served by public transport and is part of an urban revitalization in this area of the city (Neudorf).

The pre-sales reaches already 80%. We expect the contribution to results to be spread over 2014/15/16 with margins above the average Atenor portfolio of projects.

Air

The company acquired the building "Cloche d'Or" of ING Luxembourg in the middle of 2013.

A new building on the same site has been presold to three institutional investors (Ethias, Foyer, l'Intégrale) on the back of a 12 year lease by BDO Luxembourg, one of the largest accounting, auditing and consulting firms in Luxembourg.

Delivery is expected during 1H 2016. We anticipate a contribution to earnings spread over 2014 to mid-2016.

The original building was constructed in 1992 on a plot of 6,772sqm. The site was made of 6,500sqm of offices and four car park levels in the basement. The building will be expanded to some 10,000sqm.



Central Europe

Because of the economic crisis that started shortly after the landmark acquisitions in Central Europe, the two projects of Atenor in this geographical area (Bucharest and Budapest) have shown delays. The projects in course are developed in phases, while the contribution to earnings is expected to emerge at long term and well below Atenor's standards.

Romania (Bucharest)

Hermes Business Campus

The project is a 1 hectare plot of land in Bucharest (Romania) which allows the development of 72,000sqm of offices into three buildings in the new Pipera business district in the North of Bucharest, with good access by car, close to a metro station and to the airport. The land had been acquired at rather high prices just before the crisis of 2008 while rents have not yet recovered. Bucharest has attracted some multinational companies and headquarters of local banks which may fed demand for offices offering higher standards of quality.

With 2,200sqm the Bucharest office market is a small one compared to the 13,200sqm of Brussels. Vacancy rate nevertheless reach 13.3% compared to 10.3% for Brussels while the average rent is only 5% lower. Considering some encouraging economic signs, the speculative developments reach now 5.5% of the total stock.

A building permit has been given early in 2010 but as a result of the economic crisis, Atenor has developed in steps this project whose launch initially was planned for 2011.

In accordance with its regular strategy on risks management, Atenor decided to start the building in phases, in order to tackle risks and to attract attention from potential tenants and investors.

- The construction of a first building of 18,000 sqm started in September 2012 and the delivery happened in March 2014. The building is fully let and participated already to the earnings generation during previous financial year. Atenor sees no urgency about selling this first building since it is banking on a better economic environment.
- The second building of 24,000sqm is under construction and will be delivered in February 2016 on the back of a pre-letting of 20%.
- By the 1Q trading update of April 24, Atenor released that it has signed a 10-year fixed lease with the GENPACT group for the third (and last) 30,000sqm building of this project.

We assume that the total project would contribute to profits with rental contribution in 2014, 2015 and 2016 on top of capital gains spread over 2016, 17 and 18, without excluding a sale to one single investor.



Hungary (Budapest)

Vaci Greens

This project started during the crisis and suffered delays for this reason.

The Budapest (Hungary) market is somewhat larger than in Bucharest (3.2m sqm) with a vacancy rate which has reduced by some 2% over the last year to 16.2%. The quality of the vacant buildings is mostly poor so that its impact should not be overestimated. Speculative developments represent only 1% of the total stock.

The project (Vaci Greens) is ideally located alongside the Váci Ut, the main commercial and office axis in the North of the city.

In 2008, Atenor acquired the control of a collection of ground in Budapest (Hungary) totalling 1.7 ha to build almost 87,354sqm of offices made of a first block of three buildings (total area of 62,900sqm) and another made of two buildings (total area of 24,238sqm).

The building permit has been granted in July 2010 for the construction in three phases/buildings of a complex of 62,900 sqm.

- Atenor has obtained a modified permit allowing the construction of a first building of 15,900sqm (bloc A) which was delivered in 2013. It was the only available new building on the market so that it has been fully leased (of which General Electric for two thirds) guickly.
- The construction of a second office block of 20,000sqm (bloc C) is ongoing and already fully let.
- The third building of 27,000sqm (bloc B) is under construction

We assume that this first phase of three buildings will contribute to earnings generation between 2014 and 2018 included made of one year renting for each building before sales until 2017 included. We already bank on a profit contribution from the second smaller phase.



Financials

Turnover

The business model implies that the reading of the turnover is rather meaningless when it aims at measuring the contribution to the bottom line of the year in course. As such, the bulk of the turnover figure is offset by the corresponding costs representing to a large extent the level of completion of projects under development. Putting this aside, some rental income may sometimes contribute but the main contributor to the operating income is about capital gains.

Capital gains

Obviously, the ultimate goal of Atenor development activities is reflected in the capital gains that the company is able to generate. These capital gains are not recorded as a whole by the final completion of the development (that lasts in general between three and five years), but mostly spread over the development period, though typically with the smallest capital gains in the first stages of completion. This evolution contrasts with the related operational and financial cash costs running spread mostly also alongside the concretisation of the development, of which also the main cash revenues recorded at the delivery of the project.

The projects typically are financed with a high leverage (around 85%), made of a payment in cash for the field and for the development through leverage in SPV's.

Taxes

We assumed direct tax charges to remain low considering the potential of losses carried forward linked to the structure of the projects (high leverage of the development through SPV vs modest fixed corporate charges).

Balance sheet

The Group has a programme of short, medium and long term commercial notes. The financing of the projects are based on short-term rates, from 1 to 12 month Euribor. When drawdowns are made for longer durations (from two to five years), the Group takes out advances at a fixed rate or at a floating rate accompanied by an interest rate swap.

At the end of 2014, Atenor had EUR 267m debts, coming from EUR 214m at the end of 2013. The increase reflected the finalisation of the purchase of a land (La Hulpe) at the end of previous financial year on top of the continuation of works of a record number of projects.

Non-current financial debts of EUR 136m also comprise two bonds of EUR 60m and EUR 25m.

Current financial debts was up to EUR 130.8m, compared to EUR 81.1m one year earlier because of the EUR 75m bond of which the maturity was in January 2015.



Valuation

Projects	Туре	Location	Lettable	Building	Building	Construction	Commercialisation
				permit	permit		
			area (sqm)	introduced	obtained for		
Hermes Business Campus	Offices	Bucharest (Romania)	72,000	Х	Х	Х	Х
Port du Bon Dieu Residential	Residential	Namur	18,225	X	X	X	Х
UP-Site	Mixed	Brussels	80,022	X	x	X	Х
Vaci Greens	Offices	Budapest (Hungary)	87,138	X	Χ	X	Х
The One	Mixed	Brussels	39,000	X	Χ	X	
Victor	Offices	Brussels	100,000	X			
Trebel	Offices	Brussels	29,766	X	x	X	Х
City Dock's	Mixed	Brussels	125,000	X			
Les Brasseries de Neudorf	Residential	Luxembourg	11,400	X	Χ	X	Х
Au Fil des Grands Prés	Residential	Mons	75,000	X	Х	X	Х
La Sucrerie	Residential	Ath	19,578	X	x	X	Х
AIR	Offices	Luxembourg	11,000	X	Х	X	х
Palatium	Mixed	Brussels	14,000	X			
Les Berges de l'Argentine	Mixed	La Hulpe	22,000				

	Lettable	100%	Land&other										
Projects	area	Equity Investment	Purchase					Ca	apital (gains	(EUR	m)	
	(sqm)	(Eur k)	price (sqm)										
				2011	2012	2013	2014	2015	2016	e 2017 (e 2018 e	e 2019 (e 2020 e
Hermes Business Campus	72,000	50,000	694	0.0	0.0	0.0	-0.5	0.0	1.5	2.0	2.5	0.0	0.0
Port du Bon Dieu Residential	18,225	10,000	500	0.0	0.0	0.6	2.3	2.7	2.9	0.0	0.0	0.0	0.0
Port du Bon Dieu Offices	7,600	0	0	0.0	0.0	0.0	3.0	0.0	1.0	1.0	0.0	0.0	0.0
UP-Site	80,022	17,000	212	11.3	13.8	13.1	15.3	2.5	0.0	0.0	0.0	0.0	0.0
Vaci Greens	87,138	26,141	300	0.0	0.0	0.0	0.0	0.0	2.2	2.8	3.3	2.0	2.0
The One	39,000	26,000	667	0.0	0.0	0.0	0.0	0.0	0.0	5.0	8.0	2.0	0.0
Victor	50,000	24,000	500	0.0	0.0	-0.3	-0.3	0.0	0.0	0.0	3.0	4.0	3.0
Trebel	29,766	26,000	650	0.0	5.4	16.4	4.3	10.0	6.6	0.0	0.0	0.0	0.0
City Dock's	37,000	13,920	87	0.0	0.0	0.0	0.0	0.0	1.0	2.0	3.0	4.0	5.0
Les Brasseries de Neudorf	11,400	12,420	1,089	0.0	0.0	0.0	3.6	5.4	1.5	0.0	0.0	0.0	0.0
Au Fil des Grands Prés	75,000	7,200	96	0.0	0.0	0.0	0.1	0.9	2.0	3.0	4.0	2.0	7.0
La Sucrerie	19,578	1,971	101	0.0	0.0	0.0	0.1	1.0	1.0	1.0	1.0	1.0	0.0
AIR	11,000	7,449	677	0.0	0.0	0.0	5.8	4.2	1.0	0.0	0.0	0.0	0.0
Palatium	14,000	n.a.	n.a.	0.0	0.0	0.0	0.0	0.0	0.0	3.0	4.5	1.5	0.0
Les Berges de l'Argentine	22,000	n.a.	n.a.	0.0	0.0	0.0	0.0	0.0	2.2	2.9	3.7	0.0	0.0
TOTAL	537,729	193,061		11.3	19.2	29.9	33.7	26.7	22.9	22.8	33.0	16.5	17.0

Source: Company data, Bank Degroof/ESN estimates



Atenor aims at achieving projects with IRRs of at least 15%. Translated in capital gains per sqm, we estimate that the company would achieve capital gains of generally at least EUR 400sqm.

We followed two ways to isolate a fair value of Atenor.

- 1. Firstly, we made a valuation on the basis of a Discounted Free Cash Flow (DCF) which assumes that all projects in portfolio will be achieved in addition to new ones still to be identified.
- 2. We retained also a sum of the parts (SOTP) computation taking into consideration all potential capital gains coming from the projects in portfolio. We also made this computation considering only committed capital gains, as well as for the controlled and identified projects. Only the two extremes calculations (= all potential and committed) are published in this note.

Obviously timely differences in the achievement of projects on top of the other assumptions may impact figures.

3. For indicative and cross-checking reasons, we made some comparisons with companies that to some extent may be considered as peers.

On the base of those calculations, we retain a target price of EUR 47 per share.

DCF

CASH FLOW (EUR m)		2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Net Sales		132.9	136.2	130.1	146.4	121.8	122.2	125.1	127.1	129.2	131.3	133.4
% change		8.3%	2.5%	-4.5%	12.5%	-16.8%	0.3%	2.4%	1.6%	1.6%	1.6%	1.6%
EBITDA		32.5	32.6	34.9	41.3	28.6	27.1	28.7	28.7	28.8	29.3	29.8
% margin		24.4%	24.0%	26.8%	28.2%	23.5%	22.2%	22.9%	22.6%	22.3%	22.3%	22.3%
% change		0.6%	0.4%	6.8%	18.5%	-30.9%	-5.2%	5.8%	0.2%	0.2%	1.7%	1.7%
Depreciation & other provisions		0.2	0.3	0.4	0.5	0.5	0.6	0.7	0.7	0.8	0.8	0.8
% sales		0.1%	0.2%	0.3%	0.3%	0.4%	0.5%	0.5%	0.6%	0.6%	0.6%	0.6%
EBITA		32.3	32.4	34.5	40.9	28.0	26.5	28.0	28.0	28.0	28.5	28.9
% margin		24.3%	23.8%	26.5%	27.9%	23.0%	21.7%	22.4%	22.0%	21.7%	21.7%	21.7%
% change		6.5%	0.1%	6.6%	18.5%	-31.4%	-5.5%	5.7%	0.0%	0.0%	1.6%	1.6%
Taxes		-1.6	-1.6	-1.7	-2.0	-1.4	-1.3	-1.4	-1.4	-1.4	-1.4	-1.4
Normative tax rate		5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
NOPLAT	•	30.7	30.7	32.8	38.8	26.6	25.2	26.6	26.6	26.6	27.0	27.5
Depreciation & other provisions		0.2	0.3	0.4	0.5	0.5	0.6	0.7	0.7	0.8	0.8	0.8
% sales		0.1%	0.2%	0.3%	0.3%	0.4%	0.5%	0.5%	0.6%	0.6%	0.6%	0.6%
Gross Operating Cash Flow	•	30.9	31.0	33.1	39.3	27.2	25.8	27.3	27.3	27.4	27.8	28.3
Capex	•	-8.1	-8.1	-8.1	-7.5	-7.5	-7.5	-12.5	-12.5	-12.5	-12.5	-12.5
% sales		7.2%	7.2%	7.2%	7.2%	7.2%	7.2%	7.2%	7.2%	7.2%	7.2%	7.2%
Change in Net Working Capital (-=increa	se;+=decrease)	0.1	-0.2	0.3	-0.3	0.3	-0.1	-0.1	-0.1	-0.1	-0.1	-0.1
Cash Flow to be discounted		22.95	22.77	25.33	31.60	20.07	18.28	14.76	14.82	14.87	15.34	15.82
DCF EVALUATION (EUR m)		2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
WACC		6.17%	6.17%	6.17%	6.17%	6.17%	6.17%	6.17%	6.17%	6.17%	6.17%	6.17%
Discount Rate factor		0.96	0.90	0.85	0.80	0.76	0.71	0.67	0.63	0.59	0.56	0.53
Discounted Cash Flow		22.0	20.6	21.6	25.4	15.2	13.0	9.9	9.4	8.8	8.6	8.3
Cumulated DCF		22.0	42.6	64.2	89.6	104.7	117.8	127.7	137.0	145.9	154.5	162.8
WACC & DCF ANALYSIS												
Cost of Equity (Ke or COE)	7.94%		Cı	umulated DCF			162.8	-	Net Finan	cial Debt		(199.6)
Cost of Debt (gross)	4.0%								Minorities	(estimated	d value)	0.0
Debt tax rate	0%		Pe	erpetual Grow	th Rate (g)		1.0%		+ Associat	,	,	15.4
Cost of Debt net (Kd or COD)	4.00%			ormalised Ann			22.3		Pension u	ınderfundir	ng	0.0
Target gearing (D/E) or % Kd	45.0%		Te	rminal Value (@ 12/2017		431.3		Off-balanc	e sheet co	mmitmer	0.0
% Ke	55.0%		Di	sc. Rate of Te	rminal Value		0.63					
Normative Tax Rate	5%		Di	scounted Ter	minal Value		272.4		Equity Mai	ket Value	(EUR m)	265.8
			Fi	nancial assets			14.8	1	Number of	shares (m))	5.5
WACC	6.17%	6.17% Enterprise Value (EUR m) 450.0 Fair Value per sha		per share	(EUR)	48.71						
Course Deals Dearsof/CCN as	P							_				

Source: Bank Degroof/ESN estimates



Net Asset Value

Discount rate	6.2%	10%	15.0%	20%
SOTP per share (EUR)	42.3	40.1	37.9	36.2
NPV of all potential capital gains	21.6	19.4	17.2	15.5
Equity	20.7	20.7	20.7	20.7

Source: Company data, Bank Degroof/ESN estimates

Discount rate	6.2%	10%	15.0%	20%
SOTP per share (EUR)	29.1	28.6	28.1	27.6
NPV of committed capital gains	8.4	7.9	7.4	6.9
Equity	20.7	20.7	20.7	20.7

Source: Company data, Bank Degroof/ESN estimates

Committed projects: projects that are in the process of completion for which Atenor typically controls the land and has obtained the necessary administrative approvals and permits.

Controlled projects: projects that are in the process of advanced review, for which Atenor typically controls the land (= acquisition made or under offer, contingent on obtaining the necessary administrative approval and permits).

Identified projects: projects for which Atenor has the exclusivity, but where negotiations for building or selling rights or project definition are underway.

Peer group

Name	Country	Total Market Cap	P/E (adj.) 15	Dividend Yield 15
ATENOR	Belgium	251	14.5	4.5
BANIMMO	Belgium	97	15.6	2.4
IMMOBEL	Belgium	215	16.4	2.8
KAUFMAN & BROAD	France	669	16.4	4.4
SRV	Finland	142	10.6	3.1
YIT	Finland	812	13.9	4.1
AVERAGE			14.6	3.4

Source: Bank Degroof/ESN, Bloomberg



Company	Country	Rec.	Price	Target Price	Market	P/E(adj.)	Div. Y	ield %	EV/E	BITDA
			28-Apr-15	Fair value	cap EUR (m)	2014	2015	2014	2015	2014	2015
Aedifica	BE	Neutral	EUR 62.36	62.00	681	24.4	29.0	3.0	3.1		
Ascencio	BE	Neutral	EUR 62.45	62.00	377	14.3	19.1	4.8	4.9		
Atenor	BE	Neutral	EUR 46.00	47.00	251	14.2	15.6	4.3	4.5	15.0	
Banimmo	BE	Neutral	EUR 8.50	9.00	97	20.0	15.6	0.0	2.4		
Befimmo	BE	Neutral	EUR 62.50	63.00	1,379	15.4	17.2	5.5	5.5		
Beni Stabili	IT	Accumulate	EUR 0.74	0.80	1,687	18.6	17.3	3.0	3.5		
Citycon	FI	Neutral	EUR 2.92	3.20	1,731	13.7	16.6	5.1	5.1		
Cofinimmo	BE	Neutral	EUR 101.00	112.00	1,815	14.0	14.6	5.4	5.4		
Deutsche EuroShop	DE	Reduce	EUR 45.79	42.00	2,470	15.8	24.5	2.8	2.9		
Grand City Properties	DE	Accumulate	EUR 17.09	17.00	1,973	8.7	12.0	1.1	1.7		
Home Invest Belgium	BE	Neutral	EUR 94.25	85.00	297	32.6	38.0	4.0	4.1		
IGD	IT	Accumulate	EUR 0.89	1.00	671	17.3	9.7	4.2	4.2		
Klepierre	FR	Neutral	EUR 43.21	47.00	13,406	25.1	21.1	2.6	3.8		
Leasinvest Real Estate	BE	Reduce	EUR 95.41	80.00	471	17.4	19.0	4.8	4.8		
Montea	BE	Neutral	EUR 38.10	38.50	334	17.8	17.5	5.0	5.1		
Realia	ES	Neutral	EUR 0.73	0.57	1,427	nm	nm	0.0	0.0	7.5	9.9
Retail Estates	BE	Accumulate	EUR 78.00	84.00	491	16.3	20.1	3.8	4.0		
Sponda	FI	Reduce	EUR 4.01	4.00	1,136	9.5	10.9	4.7	4.7		
Technopolis	FI	Buy	EUR 4.13	5.00	440	7.6	8.2	3.6	3.9		
Unibail-Rodamco	FR	Neutral	EUR 252.80	265.00	24,730	19.5	24.8	3.8	3.8		
Vastned Retail	NL	Reduce	EUR 44.61	41.00	849	15.3	19.2	4.5	4.7		
Vastned Retail Belgium	BE	Reduce	EUR 60.56	50.00	308	23.6	23.7	4.5	4.2		
VIB Vermoegen	DE	Neutral	EUR 17.37	14.50	437	13.4	16.6	2.6	2.6		
WDP	BE	Reduce	EUR 72.01	65.00	1,324	15.4	16.3	4.7	5.0		
Wereldhave Belgium	BE	Neutral	EUR 105.10	105.00	729	19.5	18.3	4.4	4.5		
Wereldhave NV	NL	Reduce	EUR 58.46	59.00	2,047	19.2	18.1	4.9	4.7		
Mkt cap total (EUR) & Weig	ghted average	es			61,557	18.3	20.2	3.6	3.9	nm	nm
Arithmetical Average						17.2	18.6	3.7	4.0	11.3	9.9
Median						16.8	17.8	4.2	4.2	11.3	9.9

Source: ESN estimates



Upcoming Corporate Events Calendar

Date	Event Type	Description	Period
26/05/15	Dividend Payment	Full year 2014 Dividend payment date - proposed EUR	12014

Source: Precise



Atenor:	Summary	tables
ALCIIUI.	Julilliaiv	Labies

PROFIT & LOSS (EURm)	12/2011	12/2012	12/2013	12/2014	12/2015e	12/2016e
Gross Rental Income	0.7	0.5	0.1	4.0	4.2	6.3
Other Operating Income	0.0	0.0	0.0	0.0	0.0	0.0
Operating Costs	0.0	0.0	0.0	0.0	0.0	0.0
Net Rental Income	0.7	0.5	0.1	4.0	4.2	6.3
General Expenses	-6.3	-3.0	-1.7	-2.0	-2.1	-2.1
Net Other Income/(Costs)	12.4	9.9	25.2	24.7	3.7	6.6
EBITDA	6.9	7.4	23.6	26.6	5.8	10.8
Portfolio Result	6.6	1.4	0.2	3.7	26.5	21.6
o/w Revaluation of Fair Value of Investment Properties	-0.7	0.4	-0.2	-2.0	-0.2	-0.3
o/w Gain/Losses on Disposal of Investment Properties	7.3	0.9	0.4	5.7	26.7	21.9
Net Operating Profit before Finance Cost	13.5	8.8	23.8	30.3	32.3	32.4
Net Financial Result	-3.9	-3.7	-5.5	-7.1	-8.8	-8.4
o/w Share of the profit of associates & dividend income	-0.8	-0.6	-0.3	-0.3	0.0	0.0
o/w Revaluation of Financial Instruments	0.0	0.0	0.0	0.0	0.0	0.0
o/w Net Financial Costs	-3.1	-3.1	-5.2	-6.9	-8.8	-8.4
EBT	9.6	5.1	18.3	23.2	23.5	24.0
Tax	1.6	4.4	-6.3	-7.9	-7.3	-6.4
o/w Deferred Taxes	0.0	0.0	0.0	0.0	0.0	0.0
o/w Real Taxes	1.6	4.4	-6.3	-7.9	-7.3	-6.4
Tax rate	-16.5%	-87.3%	34.3%	33.9%	31.3%	26.6%
Net Result (reported)	11.2	9.5	12.0	15.3	16.1	17.6
o/w Minorities	-0.1	0.0	0.0	0.0	0.0	0.0
o/w Group Share	11.3	9.5	12.0	15.3	16.1	17.6
Earnings adj.	11.3	9.5	12.0	15.3	16.1	17.6
Funds From Operations	11.3	9.5	12.0	15.3	16.1	17.6

CASH FLOW (EURm)	12/2011	12/2012	12/2013	12/2014	12/2015e	12/2016e
Cash Flow from Operations after change in NWC	5.5	60.2	46.9	-3.4	5.9	10.6
Interest Costs	4.6	81.3	27.2	46.0	-11.2	-11.4
Capex	-23.2	8.6	8.0	-5.6	-8.1	-8.1
Free Cash Flow	-13.1	150	82.2	37.0	-13.3	-9.0
Dividends	-9.7	-9.9	-11.5	-6.6	-10.9	-11.2
Other (incl. Capital Increase + change in cons. & share buy	-0.1	0.0	-0.3	0.3	37.0	31.2
Change in Net Debt	-22.8	140.2	70.4	30.7	12.7	11.0
NOPLAT	8.0	13.8	15.5	17.6	4.0	7.9

BALANCE SHEET & OTHER ITEMS (EURm)	12/2011	12/2012	12/2013	12/2014	12/2015e	12/2016e
Investment Properties	0.0	0.0	0.0	0.0	0.0	0.0
Development Properties	5.8	5.3	4.9	4.5	5.5	6.4
Deferred Tax Assets	8.6	13.4	10.3	5.5	5.5	5.5
Other Non Current Assets	27.6	28.3	27.9	78.2	30.2	30.2
Cash & Cash equivalents	2.5	2.0	1.5	6.1	18.3	29.9
Other current assets	234	346	332	355	483	477
Total Assets	278	395	377	449	543	549
Shareholders Equity	98.1	98.6	105	113	118	124
Minorities Equity	-0.6	0.1	0.0	0.0	0.0	0.0
Non Current Financial Debt	92.2	164.3	164.1	136.0	136.0	136.0
Deferred Tax Liabilities	8.9	8.8	10.2	9.3	9.3	9.3
Other Non Current Liabilities	12.1	27.1	10.4	6.0	94.8	94.7
Current Financial Debt	32.4	66.3	49.7	130.8	130.8	130.8
Other Current Liabilities	35.2	29.6	37.5	54.2	54.1	54.3
Total Equity & Liabilities	278.4	394.8	376.6	449.2	542.8	549.1

GROWTH & MARGINS	12/2011	12/2012	12/2013	12/2014	12/2015e	12/2016e
Rental Income Growth	266.7%	-33.4%	-72.3%	2843.4%	5.5%	49.1%
EBITDA growth	n.m.	7.4%	220.1%	12.7%	-78.2%	85.3%
Net Result Group Share Growth	n.m.	-15.8%	26.8%	27.5%	5.3%	9.1%
Earnings adj. growth	n.m.	-15.8%	26.8%	27.5%	5.3%	9.1%
EPS growth	n.m.	-15.1%	21.6%	22.7%	5.3%	9.1%
EPS adj. growth	n.m.	-15.8%	21.6%	22.7%	5.3%	9.1%
DPS adj. growth	0.0%	0.0%	0.0%	0.0%	2.5%	2.4%
Operating Margin	932.7%	1504.3%	17381.6%	665.6%	137.5%	170.8%



RATIOS	12/2011	12/2012	12/2013	12/2014	12/2015e	12/2016e
Net Debt/Equity	1.0	1.3	1.7	1.8	1.6	1.4
Net Debt/EBITDA	13.6	17.9	7.4	7.5	32.3	16.3
Interest cover (EBITDA/Fin.interest)	2.2	2.4	4.5	3.9	0.7	1.3
Total Debt/Total Assets	65.0%	75.0%	72.2%	74.9%	78.3%	77.4%
LTV	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Cash Flow from Operations/Capex	0.2	-7.0	-5.9	-0.6	0.7	1.3
ROE	11.6%	9.6%	11.5%	13.6%	13.7%	14.2%
ROCE	5.8%	3.0%	7.0%	8.3%	8.0%	7.9%
WACC	6.2%	6.2%	6.2%	6.2%	6.2%	6.2%
ROCE/WACC	0.9	0.5	1.1	1.3	1.3	1.3
Payout ratio	90.1%	106.2%	87.3%	71.2%	69.3%	65.1%
PER SHARE DATA (EUR)**	12/2011	12/2012	12/2013	12/2014	12/2015e	12/2016e
Average diluted number of shares	5.0	5.0	5.3	5.5	5.5	5.5
Diluted Number of shares end of period	5.0	5.0	5.3	5.5	5.5	5.5
EPS (reported)	2.22	1.88	2.29	2.81	2.96	3.23
EPS (adj.)	2.24	1.88	2.29	2.81	2.96	3.23
DPS	2.00	2.00	2.00	2.00	2.05	2.10
IFRS NAV	19.47	19.57	19.95	20.69	21.60	22.73
EPRA NAV	19.66	18.69	19.94	21.38	22.30	23.43
EPRA NNNAV	19.50	19.11	19.94	21.04	21.95	23.08

12/2011

Occupancy Rate

Portfolio Yield

Portfolio Yield on Full Occupancy

PORTFOLIO KEY FIGURES

Average length of leases (end of contract)

Average length of leases (first break)

Atenor: Summary tables

VALUATION	12/2011	12/2012	12/2013	12/2014	12/2015e	12/2016e
Premium/(discount) to NAV	24.3%	63.8%	71.7%	93.3%	112.9%	102.4%
Premium/(discount) to EPRA NAV	23.2%	71.5%	71.7%	87.1%	106.3%	96.3%
P/E (adj.)	10.8	17.0	15.0	14.2	15.6	14.3
EV/Earnings adj.	19.1	30.9	29.5	27.3	27.2	24.2
EV/EBITDA	31.3	39.7	15.0	15.7	75.5	39.7
EV AND MKT CAP (EURm)	12/2011	12/2012	12/2013	12/2014	12/2015e	12/2016e
Price* (EUR)	24.2	32.1	34.3	40.0	46.0	46.0
,		-				
Outstanding number of shares for main stock	5.0	5.0	5.3	5.5	5.5	5.5
Total Market Cap	122	161	180	218	251	251
Net Debt	93.6	132	175	200	187	176
o/w Cash & Marketable Securities	-31.1	-98.7	-38.9	-67.2	-79.4	-91.0
o/w Gross Debt (+)	124.7	230.6	213.8	266.8	266.8	266.8
Other EV components	-0.6	0.1	0.0	0.0	0.0	0.0
Enterprise Value (EV adi.)	214.9	293.5	354.8	417.9	438.5	426.8

12/2012

12/2013

12/2014

12/2015e

12/2016e

Source: Company, Bank Degroof estimates.

Notes

Sector: Real Estate/Real estate

Company Description: Atenor is a developer of large scale real estate projects in Brussels and Luxembourg in addition to Romania and Hungary. It focuses on prime locations, mainly offices but also more and more within more complex urban revitalisation developments and opportunistic residential developments

(II) BANK DEGROOF

^{*}Price (in local currency): Fiscal year end price for Historical Years and Current Price for current and forecasted years

^{**}EPS (adj.) diluted= Net Profit (adj.)/Avg DIL. Ord. (+ Ord. equivalent) Shs. EPS (reported) = Net Profit reported/Avg DIL. Ord. (+ Ord. equivalent) Shs



European Coverage of the Members of ESN

A 0 D-(M (*)	Dance Cabadall	DVE	F-ii A-	FOB	Banca Ifis	DAK	Detete	POH
Aerospace & Defense	M em (*)	Banco Sabadell	BKF	Epigenomics Ag			BAK	Raisio	
Airbus Group	CIC	Banco Santander	BKF	Fermentalg	CIC	Bb Biotech	EQB	Remy Cointreau	CIC
Bae Systems Plc	CIC	Bankia	BKF	Genfit	CIC	Binckbank	SNS	Sipef	BDG
Carbures Europe Sa	BKF	Bankinter	BKF	M etabolic Explorer	CIC	Bois Sauvage	BDG	TerBeke	BDG
Dassault Aviation	CIC	Bbva	BKF	Neovacs	CIC	Bolsas Y Mercados Espanoles Sa	BKF	Unilever	SNS
Finmeccanica	BAK	Вср	CBI	Oncodesign	CIC	Capman	POH	Vidrala	BKF
Latecoere	CIC	Bnp Paribas	CIC	Onxeo	CIC	Cir	BAK	Vilmorin	CIC
Lisi	CIC	Bper	BAK	Transgene	CIC	Comdirect	EQB	Viscofan	BKF
Mtu	EQB	Врі	CBI	Wilex	EQB	Corp. Financiera Alba	BKF	Vranken Pommery Monopole	CIC
Rheinmetall	EQB	Caixabank	BKF	Zeltia	BKF	Deutsche Boerse	EQB	Wessanen	SNS
Rolls-Royce Holdings Plc	CIC	Commerzbank	EQB	Chemicals	M em (*)	Deutsche Forfait	EQB		
Safran	CIC	Credem	BAK	Air Liquide	CIC	Euronext	CIC		
Thales	CIC	Credit Agricole Sa	CIC	Basf	EQB	Financiere De Tubize	BDG		
Zodiac Aerospace	CIC	Creval	BAK	Evonik	EQB	Gbl	BDG		
Airlines	M em(*)	Deutsche Bank	EQB	Fuchs Petrolub	EQB	Gimv	BDG		
Air France Klm	CIC	- Euro bank	IBG	Henkel	EQB	Grenkeleasing Ag	EQB		
Finnair	POH	Ing Group	SNS	Holland Colours	SNS	Hellenic Exchanges	IBG		
Lufthansa	EQB	Intesa Sanpaolo	BAK	K+S A g	EQB	Kbc Ancora	BDG		
Automobiles & Parts	M em(*)	Kbc Group	BDG	Kemira	РОН	Luxempart	BDG		
Bmw	EQB	M ediobanca	BAK	Lanxess	EQB	MIp	EQB		
Brembo	BAK	National Bank Of Greece	IBG	Nanogate Ag	EQB	Ovb Holding Ag	EQB		
Continental	EQB	Natixis	CIC	Recticel	BDG	Patrizia Ag	EQB		
Daimler Ag	EQB	Nordea	POH	Solvay	BDG	Food & Beverage	M em(*)		
Elektrobit Group	POH	Piraeus Bank	IBG	Symrise Ag	EQB	Acomo	SNS	=	
Elringklinger	EQB	Postbank	EQB	Tessenderlo	BDG	Anheuser-Busch Inbev	BDG		
Faurecia	CIC	So ciete Generale	CIC	Tikkurila	POH	Atria	POH		
Fiat Chrysler Automobiles	BAK	Ubi Banca	BAK	Umicore	BDG	Baywa	EQB		
Landi Renzo	BAK	Unicredit	BAK	Wacker Chemie	EQB	Berentzen	EQB		
Leoni	EQB	Basic Resources	M em(*)	Electronic & Electrical Equipment	M em(*)	Bonduelle	CIC		
Michelin	CIC	Acerinox	BKF	Alstom	CIC	Campari	BAK		
Nokian Tyres	POH	Altri	CBI	Areva	CIC	Coca Cola Hbc Ag	IBG		
Piaggio	BAK	Arcelormittal	BKF	Barco	BDG	Corbion	SNS		
Pirelli & C.	BAK	Crown Van Gelder	SNS	Euromicron Ag	EQB	Danone	CIC		
Plastic Omnium	CIC	Ence	BKF	Evs	BDG	Ebro Foods	BKF		
Psa Peugeot Citro en	CIC	Europac	BKF	Gemalto	CIC	Enervit	BAK		
Renault	CIC	Metka	IBG	Ingenico	CIC	Fleury Michon	CIC		
Sogefi	BAK	Metsä Board	POH	Jenoptik	EQB	Forfarmers	SNS		
Stern Groep	SNS	Mytilineos	IBG	Kontron	EQB	Greenyard Foods	BDG		
Valeo	CIC	Nyrstar	BDG	Legrand	CIC	Heineken	SNS		
Volkswagen	EQB	Outokumpu	POH	Neways Electronics	SNS	Hkscan	POH		
Banks	M em(*)	Portucel	CBI	Nexans	CIC	Ktg Agrar	EQB		
Aareal Bank	EQB	- Semapa	CBI	Pkc Group	POH	Lanson-Bcc	CIC		
Aktia	POH	Stora Enso	POH	Rexel	CIC	Laurent Perrier	CIC		
Alpha Bank	IBG	Surteco	EQB	Schneider Electric Sa	CIC	Ldc	CIC		
Banca Carige	BAK	Tubacex	BKF	Vaisala	POH	Lotus Bakeries	BDG		
Banca Etruria	BAK	Upm-Kymmene	POH	Viscom	EQB	Naturex	CIC		
Banca Mps	BAK	Biotechnology	M em(*)	Financial Services	M em (*)	Nutreco	SNS		
Banco Bradesco	CBI	4Sc	EQB	Ackermans & Van Haaren	BDG	Olvi	POH		
Banco Popolare	BAK	Crossject	CIC	Azimut	BAK	Parmalat	BAK		
Banco Popular	BKF	Cytotools Ag	EQB	Banca Generali	BAK	Pernod Ricard	CIC		
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EQB Ramirent

Food & Drug Retailers	M em(*)	Amplifon	BAK	Analytik Jena	EQB	Logwin	EQB	Caverion	POH
Ahold	SNS	Bayer	EQB	Ansaldo Sts	BAK	Insurance	M em(*)	Cfe	BDG
Carrefour	CIC	Biomerieux	CIC	Bauer Aq	EQB	Aegon	SNS	Cramo	POH
Casino Guichard-Perrachon	CIC	Biotest	EQB	Beiersdorf	EQB	Ageas	BDG	Deceuninck	BDG
Colruyt	BDG	Celesio	EQB	Biesse	BAK	Allianz	EQB	Eiffage	CIC
Delhaize	BDG	Diasorin	BAK	Cargotec Corp	РОН	Axa	CIC	Ellaktor	IBG
Dia	BKF	Draegerwerk	EQB	Cnh Industrial	BAK	Delta Lloyd	SNS	Ezentis	BKF
Jeronimo Martins	CBI	Espirito Santo Saude	CBI	Danieli	BAK	Generali	BAK	Fcc	BKF
Kesko	POH	Faes Farma	BKF	Datalogic	BAK	Hannover Re	EQB	Ferrovial	BKF
Marr	BAK	Fresenius	EQB	Delclima	BAK	M apfre Sa	BKF	Fraport	EQB
Metro	CIC	Fresenius Medical Care	EQB	Deutz A g	EQB	M edio lanum	BAK	Grontmij	SNS
Rallye	CIC	Gerresheimer Ag	EQB	Dmg Mori Seiki Ag	EQB	M unich Re	EQB	Heijmans	SNS
Sligro	SNS	Grifols Sa	BKF	Duro Felguera	BKF	Sampo	POH	Hochtief	EQB
Sonae	CBI	Korian-Medica	CIC	Emak	BAK	Talanx Group	EQB	Holcim Ltd	CIC
General Industrials	M em(*)	Laboratorios Rovi	BKF	Exel Composites	POH	Unipol	BAK	Imerys	CIC
2G Energy	EQB	Merck	EQB	Faiveley	CIC	Unipolsai	BAK	Italcementi	BAK
Accell Group	SNS	Novartis	CIC	Gea Group	EQB	M aterials, Construction & Infrastructure	M em(*)	Joyou Ag	EQB
Ahlstrom	POH	Oriola-Kd	POH	Gesco	EQB	Abertis	BKF	_ Lafarge	CIC
Arcadis	SNS	Orion	POH	Haulotte Group	CIC	Acs	BKF	Lemminkäinen	POH
Aspo	POH	Orpea	CIC	Heidelberger Druck	EQB	Aeroports De Paris	CIC	Maire Tecnimont	BAK
Bekaert	BDG	Recordati	BAK	lma	BAK	Astaldi	BAK	M ota Engil	CBI
Evolis	CIC	Rhoen-Klinikum	EQB	Interpump	BAK	Atlantia	BAK	Mota Engil Africa	CBI
Frigoglass	IBG	Roche	CIC	Kone	POH	Ballast Nedam	SNS	Obrascon Huarte Lain	BKF
Huhtamäki	POH	Sanofi	CIC	Konecranes	POH	Bilfinger Se	EQB	Ramirent	POH
Kendrion	SNS	Sorin	BAK	Krones Ag	EQB	Boskalis Westminster	SNS	Royal Bam Group	SNS
Martifer	CBI	Stallergènes	CIC	Kuka	EQB	B uzzi Unicem	BAK	Obrascon Huarte Lain	BKF
Mifa	EQB	Ucb	BDG	Manitou	CIC	Caverion	POH		
Nedap	SNS	Hotels, Travel & Tourism	M em(*)	M anz A g	EQB	Cfe	BDG		
Neopost	CIC	Accor	CIC	Max Automation Ag	EQB	Cramo	POH		
Pöyry	POH	Autogrill	BAK	Metso	POH	Deceuninck	BDG		
Prelios	BAK	Beneteau	CIC	Outotec	POH	Eiffage	CIC		
Saf-Holland	EQB	Gtech	BAK	Pfeiffer Vacuum	EQB	Ellaktor	IBG		
Saft	CIC	l Grandi Viaggi	BAK	Ponsse	POH	Ezentis	BKF		
Serge Ferrari Group	CIC	Ibersol	CBI	Prima Industrie	BAK	Fcc	BKF		
Siegfried Holding Ag	EQB	Intralot	IBG	Prysmian	BAK	Ferrovial	BKF		
Wendel	CIC	Melia Hotels International	BKF	Reesink	SNS	Fraport	EQB		
General Retailers	M em(*)	Nh Hotel Group	BKF	Sabaf	BAK	Grontmij	SNS		
Beter Bed Holding	SNS	- Opap	IBG	Singulus Technologies	EQB	Heijmans	SNS		
D'leteren	BDG	Snowworld	SNS	Smt Scharf Ag	EQB	Hochtief	EQB		
Fielmann	EQB	Sonae Capital	CBI	Valmet	РОН	Holcim Ltd	CIC		
Folli Follie Group	IBG	Trigano	CIC	Vossloh	EQB	Imerys	CIC		
Fourlis Holdings	IBG	Tui	EQB	Wärtsilä	POH	Italcementi	BAK		
Inditex	BKF	Wdf	BAK	Zardo ya Otis	BKF	Joyou Ag	EQB		
Jumbo	IBG	Household Goods	M em(*)	Industrial Transportation	M em(*)	· -	CIC		
Macintosh	SNS	De Longhi	BAK	Bollore	CIC	Lemminkäinen	POH		
		-							
Rapala	POH	Osram Licht Ag	EQB	Bpost	BDG	Maire Tecnimont	BAK		
Stockmann	POH	Zumtobel Group Ag	EQB	Caf	BKF	Mota Engil	CBI		
Healthcare	M em(*)	Industrial Engineering	M em(*)	- Ctt	CBI	Mota Engil Africa	CBI		
Ab-Biotics	BKF	Accsys Technologies	SNS	Deutsche Post	EQB	Obrascon Huarte Lain	BKF		

EQB Hhla

Almirall

BKF Aixtron



M edia	M em(*)	Saipem	BAK	Realia	BKF	Visiativ	CIC	Turkcell	IBG
Ad Pepper	EQB	Sbm Offshore	SNS	Retail Estates	BDG	Wincor Nixdorf	EQB	United Internet	EQB
Alma Media	POH	Technip	CIC	Sponda	POH	Support Services	M em(*)	Vo dafo ne	BAK
Axel Springer	EQB	Tecnicas Reunidas	BKF	Techno polis	POH	Batenburg	SNS	Utilities	M em(*)
Brill	SNS	Tenaris	BAK	Unibail-Rodamco	BDG	Bureau Veritas S.A.	CIC	A2A	BAK
Cofina	CBI	Vallo urec	CIC	Vastned Retail	BDG	Dpa	SNS	Acciona	BKF
Editoriale L'Espresso	BAK	Vopak	SNS	Vastned Retail Belgium	BDG	Edenred	CIC	Acea	BAK
GI Events	CIC	Personal Goods	M em(*)	Vib Vermoegen	EQB	Ei To wers	BAK	Albioma	CIC
Havas	CIC	Adidas	EQB	Wdp	BDG	Fiera Milano	BAK	Direct Energie	CIC
Impresa	CBI	A dler M o demaerkte	EQB	Wereldhave Belgium	BDG	Imtech	SNS	E.On	EQB
lpsos	CIC	Amer Sports	POH	Wereldhave Nv	BDG	Lassila & Tikanoja	POH	Edp	CBI
Jcdecaux	CIC	Basic Net	BAK	Renewable Energy	M em(*)	Technology Hardware & Equipment	M em(*)	Edp Reno váveis	CBI
Kinepolis	BDG	Christian Dior	CIC	Daldrup & Soehne	EQB	Alcatel-Lucent	CIC	Elia	BDG
Lagardere	CIC	Cie Fin. Richemont	CIC	Enel Green Power	BAK	Asm International	SNS	Enagas	BKF
M 6-M etropole Television	CIC	Geox	BAK	Gamesa	BKF	Asml	SNS	Endesa	BKF
Mediaset	BAK	Gerry Weber	EQB	Software & Computer Services	M em(*)	Besi	SNS	Enel	BAK
Nextradiotv	CIC	Hermes Intl.	CIC	Affecto	POH	Elmos Semiconductor	EQB	Falck Renewables	BAK
Notorious Pictures	BAK	Hugo Boss	EQB	Akka Technologies	CIC	Ericsson	POH	Fluxys Belgium	BDG
Nrj Gro up	CIC	Interparfums	CIC	Alten	CIC	Gigaset	EQB	Fortum	POH
Publicis	CIC	Kering	CIC	Altran	CIC	Nokia	POH	Gas Natural Fenosa	BKF
Rcs Mediagroup	BAK	Linde	EQB	Amadeus	BKF	Okmetic	POH	Hera	BAK
Reed Elsevier N.V.	SNS	Luxottica	BAK	Atos	CIC	Orad	EQB	Iberdrola	BKF
Sanoma	POH	Lvmh	CIC	Basware	POH	Roodmicrotec	SNS	Iren	BAK
So lo cal Group	CIC	Marimekko	POH	Cenit	EQB	SIm Solutions	EQB	Public Power Corp	IBG
Spir Communication	CIC	Moncler	BAK	Comptel	POH	Stmicroelectronics	BAK	Red Electrica De Espana	BKF
Syzygy Ag	EQB	Puma	EQB	Digia	POH	Suess Microtec	EQB	Ren	CBI
Talentum	POH	Safilo	BAK	Docdata	SNS	Teleste	POH	Rwe	EQB
Telegraaf Media Groep	SNS	Salvato re Ferragamo	BAK	Econocom	CIC	Telecommunications	M em(*)	Snam	BAK
Teleperformance	CIC	Sarantis	IBG	Ekinops	CIC	Acotel	BAK	Terna	BAK
Tf1	CIC	Swatch Group	CIC	Engineering	BAK	Belgacom	BDG		
Ti M edia	BAK	Tod'S	BAK	Esi Group	CIC	Bouygues	CIC		
Ubisoft	CIC	Zucchi	BAK	Exact Holding Nv	SNS	Deutsche Telekom	EQB		
Vivendi	CIC	Real Estate	M em(*)	Exprivia	BAK	Drillisch	EQB		
Wolters Kluwer	SNS	Aedifica	BDG	F-Secure	POH	Elisa	POH		
Oil & Gas Producers	M em(*)	Ascencio	BDG	Gameloft	CIC	Eutelsat Communications Sa	CIC		
Eni	BAK	Atenor	BDG	Gft Technologies	EQB	Freenet	EQB		
Galp Energia	CBI	Banimmo	BDG	Guillemot Corporation	CIC	lliad	CIC		
Gas Plus	BAK	Befimmo	BDG	I:Fao Ag	EQB	Jazztel	BKF		
Hellenic Petro leum	IBG	Beni Stabili	BAK	lct Automatisering	SNS	Kpn Telecom	SNS		
Maurel Et Prom	CIC	Citycon	POH	Indra Sistemas	BKF	M o bistar	BDG		
M otor Oil	IBG	Cofinimmo	BDG	Novabase	CBI	Nos	СВІ		
Neste Oil	POH	Corio	BDG	Ordina	SNS	Numericable-Sfr	CIC		
Petrobras	CBI	Deutsche Euroshop	EQB	Psi	EQB	Orange	CIC		
Qgep	СВІ	Grand City Properties	EQB	Reply	BAK	Ote	IBG		
Repsol	BKF	Home Invest Belgium	BDG	Rib Software	EQB	Ses	CIC		
Total	CIC	lgd	BAK	Seven Principles Ag	EQB	Telecom Italia	BAK		
Oil Services	M em(*)	Intervest Offices & Warehouses	BDG	Software Ag	EQB	Telefonica	BKF		
Bourbon	CIC	Klepierre	BDG	Tie Kinetix	SNS	Telenet Group	BDG		
Cgg	CIC	Leasinvest Real Estate	BDG	Tieto	POH	Teliasonera	POH		
Fugro	SNS	Montea	BDG	Tomtom	SNS	Tiscali	BAK		

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(**) excluding: strategists, macroeconomists, heads of research not covering specific stocks, credit analysts, technical analysts



ESN Recommendation System

The ESN Recommendation System is **Absolute**. It means that each stock is rated on the basis of a **total return**, measured by the upside potential (including dividends and capital reimbursement) over a **12 month time horizon**.

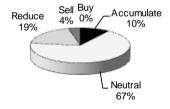
The ESN spectrum of recommendations (or ratings) for each stock comprises 5 categories: Buy, Accumulate (or Add), Hold, Reduce and Sell (in short: B, A, H, R, S).

Furthermore, in specific cases and for a limited period of time, the analysts are allowed to rate the stocks as **Rating Suspended (RS)** or **Not Rated (NR)**, as explained below.

Meaning of each recommendation or rating:

- Buy: the stock is expected to generate total return of over 20% during the next 12 months time horizon
- Accumulate: the stock is expected to generate total return of 10% to 20% during the next 12 months time horizon
- Hold: the stock is expected to generate total return of 0% to 10% during the next 12 months time horizon.
- Reduce: the stock is expected to generate total return of 0% to -10% during the next 12 months time horizon
- Sell: the stock is expected to generate total return under -10% during the next 12 months time horizon
- Rating Suspended: the rating is suspended due to a capital operation (takeover bid, SPO, ...) where the issuer of the document (a member of ESN) or a related party of the issuer is or could be involved or to a change of analyst covering the stock
- Not Rated: there is no rating for a company being floated (IPO) by the issuer of the document (a member of ESN) or a related party of the issuer

Bank Degroof Ratings Breakdown



History of ESN Recommendation System

Since 18 October 2004, the Members of ESN are using an Absolute Recommendation System (before was a Relative Rec. System) to rate any single stock under coverage.

Since 4 August 2008, the ESN Rec. System has been amended as follow.

- Time horizon changed to 12 months (it was 6 months)
- · Recommendations Total Return Range changed as below:

TODAY SELL REDUCE HOLD ACCUMULATE BUY -10% 0% 10% 20% BEFORE SELL REDUCE HOLD ACCUMULATE BUY -15% 0% 5% 15%



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		Bart Jooris, CFA	+32 2 287 92 79
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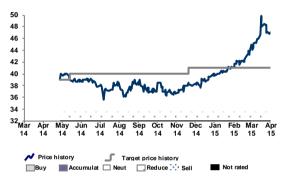


Recommendation history for ATENOR

Date	Recommendation	Target price	Price at change date
29-Apr-15	Neutral	47.00	46.00
21-Nov-14	Neutral	41.00	38.22
13-May-14	Neutral	40.00	39.00
04-Mar-14	Neutral	39.00	36.79
04-Oct-13	Neutral	37.00	32.95
28-Aug-13	Accumulate	36.00	31.50
18-Apr-13	Neutral	36.00	32.50
11-Oct-12	Accumulate	36.00	32.20

Source: Factset & ESN, price data adjusted for stock splits.

This chart shows Bank Degroof continuing coverage of this stock; the current analyst may or may not have covered it over the entire period. Current analyst: Jean-Marie Caucheteux (since 22/01/2009)



Bank Degroof acts as liquidity provider for:

Aedifica, Atenor, Banimmo, Bois Sauvage, Connect Group, D'Ieteren, Eckert-Ziegler, Elia, FNG Group, Gimv, Greenyard Foods, Home Invest Belgium, Kinepolis, Leasinvest Real Estate, Luxempart, Montea, Realco, Resilux, Roularta, Sapec, Ter Beke, Van de Velde and Vastned Retail Belgium.

Bank Degroof holds a significant stake in:

Fountain.

Bank Degroof board members and employees hold mandates in the following listed companies:

Aedifica, Atenor Group, Barco, Brederode, Cofinimmo, D'Ieteren, Elia, Floridienne, Sapec, Sipef, Ter Beke and Zetes.

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