## Atenor

BELGIUM
Bloomberg: ATEB:BB
Reuters: ATEO.BR

## Market review and peer benchmarking

ATENOR


|  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| EUR $\boldsymbol{m}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2 e}$ | $\mathbf{2 0 2 3 e}$ | $\mathbf{2 0 2 4 e}$ |
|  | $\mathbf{1 3 4 . 7}$ | $\mathbf{1 4 5 . 1}$ | 151.3 | 178.6 | 300.3 | 330.8 | 400.9 |
| Sales | 46.0 | 52.9 | 40.2 | 64.2 | 80.1 | 87.0 | 85.0 |
| EBIT | 35.2 | 37.8 | 24.1 | 38.1 | 55.9 | 63.7 | 57.8 |
| Net profit | 6.25 | 6.71 | 3.43 | 5.41 | 7.94 | 9.05 | 8.21 |
| EPS (EUR) | 2.20 | 2.31 | 2.42 | 2.54 | 2.68 | 2.85 | 3.00 |
| DPS (EUR) | 7.8 | 9.7 | 17.9 | 10.7 | 6.5 | 5.7 | 6.3 |
| P/E (x) | 4.5 | 3.6 | 4.0 | 4.4 | 5.2 | 5.5 | 5.8 |
| Yield (\%) | 14.4 | 15.4 | 25.1 | 16.9 | 13.0 | 11.2 | 15.0 |

Source: Merodis, Factset
Pricing date: 31/06/2022

## Key quarterly insights: 2Q22

After resilience, take-up is accelerating in Europe
In line with the trend set in FY2021, and in contrast to FY2020 due to the Covid-19 crisis, building permit applications posted a sharp increase during 1 H 22 reaching 217.5 k sqm compared to 299 k sqm achieved in FY2021 as a whole and 188k sqm in FY2020. The 2022 numbers include Cloche d'Or in Luxembourg and BakerStreet II in Budapest in addition to Move'Hub at Brussels South and CCN at Brussels North, both expected to materialize around the end of 2Q. A new building permit application was submitted in April for Realex, the European Union Conference Centre, for which a sales agreement was signed in January 2021. Atenor confirmed that a recovery of take-ups, both in residential and office, was felt during the second quarter in several countries on top of a New (or Hybrid) Way of Working (NWOW). By the end of June, Atenor purchased the Nagelmackers headquarters in Brussels CBD (8,500 sqm ) and its adjacent plot of land ( 872 sqm ) which is expected to become part of a residential project. Besides, and not to be underestimated, Atenor published its sustainability report in April 2022 which includes financing (example: green retail bond issued already in April 2021).
The ambitious growth plan for the coming years is on track
Atenor's portfolio consists of 33 projects if we include the recent Nagelmackers acquisition (vs 9 in 2009) totalling 1.3 m sqm in 10 European countries (UK included since 2020) and 16 large cities. After this impressive growth over the years that enhanced diversification of risks, Atenor now aims to consolidate its presence in these geographical areas. Atenor revealed in 2021 its new strategy of aiming for a project portfolio of 1.8 m sqm (vs 1.3 m sqm as of now) by the end of 2026 on the back of a development period of 4.5 years (from 6 years). Atenor is well on track to reach and probably exceed this target which would result in a gross profit of EUR 160 m (EUR 73 m in 2021) assuming a per square gross profit of (minimum) EUR $400 / \mathrm{sqm}$, which seems prudent considering the achievements over the past years. For example, in 2021 the average gross profit achieved on 4 sales reached EUR 785/sqm.
Strong fundamentals not yet reflected in valuation
Atenor trades at a 12 M forward $\mathrm{P} / \mathrm{E}$ of 5.8 x based on consensus estimates, a $24.9 \% \%$ discount relative to its peers and at the low end of the historical range of $4.3 x$ to $26.4 x$ (since 2003), which is unjustified in our view given (1) Atenor's track record, (2) its high returns (ROE expected in 2023 e of $16.6 \%$ vs sector average of $13.2 \%$ ) and (3) double-digit expected EPS growth ( $11.6 \%$ EPS CAGR $2022-24$ e vs. sector average of $13.4 \%$, albeit with superior expected EBITDA growth of $13.8 \%$ vs sector average of $10.5 \%$ ). Our fair value estimate of EUR 96.4 is based on a sum of the parts valuing the discounted cash flows expected to be delivered by the projects in portfolio and an estimate of additional value from new projects (terminal value) using an unchanged discount rate of 8.3.

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## Quarterly market review dashboard

Dashboard objectives
Follow-up to our coverage of Atenor which was launched in November 2019 (see below)

- Tool to keep investors up to date with Atenor's equity story as well as its valuation in a sector context
- Update investors on recent company and sector news flow

Corporate calendar of Atenor's upcoming announcements and events
Friday, 2 September 2022: 1H2022 results
© Thursday, 17 November 2022: 3Q2022 results
( Friday, 28 April 2023: General Assembly 2022
Access our recent research reports on Atenor:
© "Portfolio scale-up enhances profit generation and eases risk profile" (initiation), 12 November 2019
© "1Q22 market review" (quarterly dashboard), 19 April 2022

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## ATENOR

## Company profile

## European real estate development company in an acceleration phase since 2016-17

## Company description

Atenor is a European real estate development company active in the sector's entire process, from identifying and acquiring locations to developing and selling them, with no direct involvement in construction.
The company's portfolio includes 33 projects for $1.3 \mathrm{~m} \mathrm{~m}^{2}$, up from 9 projects in 2009. Atenor's core focus is offices (54\%) and, to a lesser extent, residential (40\%). Exposure to its domestic market, Belgium ( $46 \%$ of portfolio), is gradually fading, though at a higher pace since 2016 thanks to internationalisation. The group moved initially towards Central Europe, and, more recently to neighbouring countries, such as France and Germany, but also Portugal and the UK.

Expansion is moulded on the success in Belgium and focused on capital cities offering attractive growth prospects as well as quicker investment procedures.

We believe Atenor is well-positioned in European office realestate development to take advantage of the underlying trend, with market demand increasingly shifting to assets requiring much higher technical and quality standards. In addition to higher portfolio rotation and profitability, we believe Atenor's risk profile has improved through its internationalisation strategy thanks to diversification, with synergies from an experienced and stable workforce and management team as well as exposure to countries offering stronger growth prospects and shorter prebuilding phases.


Portfolio breakdown 2022



Portfolio location 2022


Share price performance
Outperforming sector peers over MT and LT

3-year share price performance vs peers (rebased)



# Analyst Recommendations, Earnings Expectations 

## Consensus is stable and starting to show growth

## Consensus view

Consensus 2022e EPS estimates have slightly increased q-o-q to EUR 8.00 but have dropped by $40 \%$ compared to their peak in December 2020 (EUR 13.14), driven probably by expected Covid-19 impact and due also to the dilutive nature on EPS of the EUR 77m rights issued that was closed at the end of June 2020
Consensus currently expects a 2023e EPS of EUR 9.75, reflecting a $22 \%$ increase $y-0-y$ (including the dilutive impact from the rights issue), while 2022e earnings estimates are at EUR 8.00, implying a $25 \%$ increase y-o-y. Our EPS estimate of EUR 9.05 for 2023e, implies $14 \%$ growth $y-0-\mathrm{y}$. The expected growth is driven by the large project development pipeline totalling $1.3 \mathrm{~m} \mathrm{~m}^{2}$ with 32 projects, which we believe should deliver results with a near-" $U$ " shape recovery as our baseline assumption.
Atenor's share price dropped by $11.9 \%$ during 2Q22, outperforming its sector peers ( $-27.0 \%$ ) by a large margin albeit underperforming the general market (Euro STOXX 600: $-10.7 \%$ ) and local mid caps (2.7\% q-o-q).

According to Factset, two brokers cover the stock: KBC Securities (Hold recommendation, TP EUR 64.00) and ING (Hold, TP EUR 62.00) This compares to a sector median analyst rating which remained in Hold territory during the period.




Merodis Equity Research estimates vs. consensus (\%)

|  | 2022e | 2023e | 2024e |
| :--- | ---: | ---: | ---: |
| Sales | 44.8 | 3.3 | 49.0 |
| EBIT | 53.9 | 32.9 | 100.1 |
| EPS ( $£$ ) | -0.8 | -7.2 | 0.0 |
| DPS (€) | 0.8 | 2.0 | 0.0 |
| Net debt | 37.6 | 3.0 | 53.7 |
|  |  |  |  |


|  | Freefloat (\%) | Depr/ | Capex/ | ND/Assets (\%) EBITDA margin (\%) |  |  |  |  |  | EBIT margin (\%) |  |  | Net margin (\%) |  |  | ROE (\%) |  |  | 2022-24e CAGR (\%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | 2022e | EBITDA | Sales | 2022 e | 2023e | 2024e | 2022e | 2023e | 2024e | 2022e | 2023 e | 2024e | 2022e | 2023e | 2024e | 2022e | 2023e | 2024e | EPS | EBITDA | Sales |
| Immobel | 41 | 7\% | 0\% |  |  |  | 15.7 | 18.2 | 18.2 | 15.7 | 18.2 | 18.2 | 11.1 | 13.2 | 13.2 | 11.5 | 15.2 | 13.6 | 24.2 | 23.2 | 14.2 |
| 号 YIT | 55 | 77\% | 0\% | 12.8 | 12.8 | 12.8 | 5.6 | 6.0 | 6.4 | 4.4 | 4.9 | 5.3 | -3.3 | 2.9 | 3.3 | 6.6 | 8.0 | 8.9 | 17.7 | 11.1 | 3.2 |
| - JM | 68 | 5\% | 0\% | 26.9 | 26.9 | 26.9 | 12.7 | 12.5 | 12.5 | 13.0 | 13.1 | 13.6 | 10.0 | 10.1 | 10.6 | 18.1 | 16.4 | 15.4 | -1.8 | -2.7 | -1.9 |
| - Peer average | 55 | 30\% | 0\% | 19.8 | 19.8 | 19.8 | 11.3 | 12.3 | 12.4 | 11.0 | 12.1 | 12.4 | 6.0 | 8.8 | 9.0 | 12.1 | 13.2 | 12.6 | 13.4 | 10.5 | 5.2 |
| PEER MEDIAN | 55 | 7\% | 0\% | 19.8 | 19.8 | 19.8 | 12.7 | 12.5 | 12.5 | 13.0 | 13.1 | 13.6 | 10.0 | 10.1 | 10.6 | 11.5 | 15.2 | 13.6 | 17.7 | 11.1 | 3.2 |
| Atenor (MERe) | 47 | 1\% | 1\% | 60.5 | 55.4 | 51.3 | 36.5 | 26.9 | 26.5 | 35.9 | 26.7 | 26.3 | 21.3 | 18.6 | 19.3 | 12.8 | 16.6 | 16.7 | 11.6 | 13.8 | 11.6 |
| \% Premium/(discount) vs average | -14 | -95.1 | 157.2 | 205.2 | 179.7 | 158.7 | 222.7 | 119.3 | 113.8 | 226.2 | 121.0 | 112.2 | 258.0 | 112.3 | 113.1 | 5.7 | 26.0 | 32.5 |  |  |  |
| \% Premium/(discount) vs median | -15 | -79.3 | 138.7 | 205.2 | 179.7 | 158.7 | 187.7 | 114.3 | 112.2 | 177.3 | 103.2 | 93.0 | 112.8 | 83.8 | 81.3 | 10.8 | 9.4 | 22.8 |  |  |  |
| 0. CAImmobilien | 37 | 1\% | 1\% |  |  |  | 76.6 | 76.4 |  | 122.5 | 111.9 |  | 105.7 | 96.1 |  | 6.9 | 6.3 | 4.7 | -15.7 | 7.8 |  |
| Immo Finanz | 22 |  | 2\% | 32.1 | 32.1 | 32.1 | 56.3 | 56.8 | 54.9 | 72.4 | 79.5 | 91.0 | 52.3 | 59.1 | 71.0 |  |  |  | 12.1 | 1.1 | 2.3 |
| Atrium Real Estate | 25 | -3\% | 0\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| O Echo Polska | 40 | -4\% | 0\% |  |  |  | 92.1 | 92.9 | 91.8 |  |  |  | 64.5 | 67.1 | 67.1 |  |  |  |  | -2.2 | -2.0 |
| X Nepi Rockcastle | 95 | 0\% | 0\% | 25.4 | 25.4 | 25.4 | 84.2 | 86.3 | 83.9 | 85.2 | 98.6 | 84.5 | 65.1 | 73.3 | 65.8 |  | 8.8 |  | 7.2 | 6.6 | 6.8 |
| w Globalworth | 10 | 2\% | 1\% |  |  |  | 83.8 | 85.3 |  | 81.2 | 89.4 | 125.2 | 41.4 | 51.5 |  |  |  |  |  |  | -10.6 |
| W PEER AVERAGE | 38 | -1\% | 1\% | 28.7 | 28.7 | 28.7 | 78.6 | 79.5 | 76.9 | 90.3 | 94.8 | 100.3 | 65.8 | 69.4 | 68.0 | 6.9 | 7.5 | 4.7 | 1.2 | 3.3 | -0.9 |
| PEER MEDIAN | 31 | 0\% | 0\% | 28.7 | 28.7 | 28.7 | 83.8 | 85.3 | 83.9 | 83.2 | 94.0 | 91.0 | 64.5 | 67.1 | 67.1 | 6.9 | 7.5 | 4.7 | 7.2 | 3.8 | 0.2 |
| 0 Nexity | 95 | 49\% | 2\% | 13.8 | 13.8 | 13.8 | 11.5 | 11.5 | 11.4 | 8.0 | 8.1 | 8.2 | 4.1 | 4.2 | 4.3 | 9.7 | 10.1 | 10.3 | 6.8 | 3.7 | 4.1 |
| ${ }^{(1)}$ Kaufman \& Broad | 62 |  | 0\% | 1.3 | 1.3 | 1.3 | 8.4 | 9.7 | 9.4 | 7.5 | 9.0 | 8.5 | 3.5 | 5.0 | 4.7 | 17.5 | 29.2 | 24.8 | 30.5 | 19.8 | 13.1 |
| SRVYhtiot | \#Value! |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Helical | 86 | 2\% | 1\% | 36.8 | 36.8 | 36.8 | 66.6 | 71.2 | 92.6 | 70.6 | 79.7 | 83.4 | 50.9 | 62.2 | 55.2 | 1.3 | 1.9 |  | 19.8 | 24.4 | 5.5 |
| PEER AVERAGE | \#VALUE! | 26\% | 1\% | 17.3 | 17.3 | 17.3 | 28.8 | 30.8 | 37.8 | 28.7 | 32.3 | 33.3 | 19.5 | 23.8 | 21.4 | 9.5 | 13.7 | 17.6 | 19.0 | 16.0 | 7.6 |
| PEER MEDIAN | \#VALUE! | 26\% | 1\% | 13.8 | 13.8 | 13.8 | 11.5 | 11.5 | 11.4 | 8.0 | 9.0 | 8.5 | 4.1 | 5.0 | 4.7 | 9.7 | 10.1 | 17.6 | 19.8 | 19.8 | 5.5 |

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|  |  | Price |  |  | P/E |  |  | EV/Sale |  |  | EV/EBITD |  |  | Ev/EBIT |  |  | P/B |  |  | DYield |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | Listing country | (local) | (local m) | 2022e | 2023e | 2024e | 2022e | 2023e | 2024e | 2022e | 2023e | 2024e | 2022e | 2023e | 2024e | 2022e | 2023e | 2024e | 2022e | 2023e | 2024e |
| Immobel | belgium | 60.30 | 601 | 8.4 | 5.6 | 5.4 | 1.9 | 1.4 |  | 11.9 | 7.9 |  | 11.9 | 7.9 |  | 0.9 | 0.8 | 0.7 | 5.4 | 5.8 | 6.1 |
| O YIT | FINLAND | 3.18 | 665 | 10.7 | 9.0 | 7.7 | 0.4 | 0.4 | 0.4 | 7.6 | 6.7 | 5.6 | 9.5 | 8.2 | 6.8 | 0.7 | 0.7 | 0.7 | 5.4 | 5.9 | 6.6 |
| - JM | sweden | 169.30 | 11,373 | 7.4 | 7.7 | 7.7 | 1.2 | 1.1 | 1.1 | 9.1 | 9.1 | 8.8 | 8.9 | 8.7 | 8.1 | 1.3 | 1.2 | 1.1 | 8.1 | 8.1 | 8.2 |
| - Peer average |  |  |  | 8.8 | 7.5 | 7.0 | 1.1 | 1.0 | 0.7 | 9.5 | 7.9 | 7.2 | 10.1 | 8.3 | 7.4 | 1.0 | 0.9 | 0.8 | 6.3 | 6.6 | 7.0 |
| PEER MEDIAN |  |  |  | 8.4 | 7.7 | 7.7 | 1.2 | 1.1 | 0.7 | 9.1 | 7.9 | 7.2 | 9.5 | 8.2 | 7.4 | 0.9 | 0.8 | 0.7 | 5.4 | 5.9 | 6.6 |
| Atenor (MERe) | belgium | 51.60 | 347 | 9.5 | 6.5 | 5.7 | 6.1 | 3.5 | 2.9 | 16.7 | 12.9 | 11.1 | 16.9 | 13.0 | 11.2 | 1.4 | 1.1 | 1.0 | 4.4 | 5.2 | 5.5 |
| \% Premium/(discount) vs average |  |  |  | 7.8 | -12.9 | -18.1 | 431.2 | 247.5 | 303.2 | 75.4 | 63.0 | 54.3 | 67.6 | 56.6 | 50.8 | 39.1 | 18.2 | 14.4 | -30.8 | -21.7 | -20.7 |
| \% Premium/(discount) vs median |  |  |  | 14.1 | -15.8 | -26.1 | 428.6 | 202.2 | 303.2 | 83.7 | 62.5 | 54.3 | 77.9 | 58.0 | 50.8 | 50.5 | 34.1 | 39.6 | -19.5 | -12.3 | -16.9 |
| (1) CAImmobilien | AUSTRIA | 30.25 | 3,047 | 13.8 | 15.2 | 19.4 | 22.0 | 20.9 |  | 28.8 | 27.4 | 26.3 | 18.0 | 18.7 | 24.9 | 1.0 | 0.9 | 0.9 | 6.6 | 3.4 | 3.8 |
| Immo Finanz | AUSTRIA | 14.48 | 2,002 | 15.9 | 14.4 | 12.6 | 11.7 | 10.9 | 11.8 | 20.9 | 19.2 | 21.4 | 16.2 | 13.7 | 12.9 | 0.5 | 0.5 | 0.5 | 3.5 | 5.6 | 5.3 |
| Otrium Real Estate | AUSTRIA |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| O2. Echo Polska | SOUTH AFRICA | 12.36 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }^{\text {x }}$ Nepi Rockcastle | SOUTH AFRICA | 87.09 | 53,037 | 11.6 | 9.8 | 10.1 | 11.8 | 11.6 | 10.8 | 14.0 | 13.4 | 12.9 | 13.8 | 11.7 | 12.8 | 0.9 | 0.8 |  | 8.6 | 9.3 | 9.8 |
| u Globalworth | UNITED KINGDOM | 5.36 | 1,187 |  |  |  | 15.1 | 13.7 |  | 18.0 | 16.1 |  | 18.6 | 15.3 |  | 0.7 | 0.7 |  | 5.8 | 6.9 |  |
| W PEER AVERAGE |  |  |  | 13.7 | 13.1 | 14.0 | 15.2 | 14.3 | 11.3 | 20.4 | 19.0 | 20.2 | 16.7 | 14.9 | 16.9 | 0.8 | 0.7 | 0.7 | 6.1 | 6.3 | 6.3 |
| PEER MEDIAN |  |  |  | 13.8 | 14.4 | 12.6 | 13.4 | 12.6 | 11.3 | 19.4 | 17.6 | 21.4 | 17.1 | 14.5 | 12.9 | 0.8 | 0.8 | 0.7 | 6.2 | 6.2 | 5.3 |
| n Nexity | france | 25.50 | 1,407 | 7.6 | 7.1 | 6.6 | 0.6 | 0.5 | 0.5 | 4.8 | 4.6 | 4.3 | 6.9 | 6.5 | 6.0 | 0.7 | 0.7 | 0.7 | 9.9 | 10.0 | 10.0 |
| - Kaufman \& Broad | france | 26.00 | 547 | 11.7 | 6.4 | 6.8 | 0.4 | 0.3 | 0.3 | 5.2 | 3.4 | 3.5 | 5.8 | 3.7 | 3.9 | 2.0 | 1.7 | 1.7 | 8.0 | 9.7 | 10.4 |
| ${ }^{\text {+ }}$ SRVYhtiot | FINLAND | 0.13 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| O Helical | UNITED KINGDOM | 3.75 | 458 | 48.7 | 32.2 | 33.9 | 22.0 | 20.1 | 21.9 | 33.1 | 28.2 | 23.6 | 31.2 | 25.2 | 26.2 | 0.6 | 0.6 |  | 3.1 | 3.3 | 3.4 |
| Peer average |  |  |  | 22.6 | 15.2 | 15.8 | 7.7 | 7.0 | 7.6 | 14.3 | 12.1 | 10.5 | 14.6 | 11.8 | 12.0 | 1.1 | 1.0 | 1.2 | 7.0 | 7.7 | 7.9 |
| PEER Median |  |  |  | 11.7 | 7.1 | 6.8 | 0.6 | 0.5 | 0.5 | 5.2 | 4.6 | 4.3 | 6.9 | 6.5 | 6.0 | 0.7 | 0.7 | 1.2 | 8.0 | 9.7 | 10.0 |

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## Valuation relative to the sector

## At a valuation discount to peers on P/E and at par on DY

## Valuation

At $5.8 \times 12 \mathrm{M}$ forward $\mathrm{P} / \mathrm{E}$, Atenor is trading $24.9 \%$ below the sector peers median. Over the long term, the stock has traded on average $5.7 \%$ below the sector median, while it traded on average at a $32.1 \%$ discount over the past 12 months.
Atenor has traded at a (wide) historical 12M forward P/E range of between $4.3 x$ and $26.4 x$, which compares to the sector's range of 4.4 x to 17.1 x . At its current level, the stock is trading below its midcycle level despite the strong expected growth to be delivered by the large portfolio ( $1.3 \mathrm{~m} \mathrm{~m}^{2}$ ) which is well above historical levels ( $0.6 \mathrm{~m} \mathrm{~m}{ }^{2}$ back in 2017).
The dividend yield offered by an investment in Atenor is $5.3 \%$, which is in line the sector median and bang on Atenor's LT average of $5.3 \%$. The company's payout ratio has been reined in due to the company's portfolio expansion, as explained further.
Our fair value estimate (EUR 96.4, from EUR 93.1) is based on a forecast of the cashflows delivered by the projects in Atenor's portfolio, which we discount at our estimated cost of equity of $8.3 \%$, In addition we calculate a terminal value corresponding to a normalised number of additional $\mathrm{m}^{2}$ of potential new projects. This leads to a fair value estimate of EUR 96.4 per share. The discount rate is based on a normalised risk premium of $7.5 \%$, using a beta of 0.9 and a long-term risk-free rate of $1.5 \%$.

P/E ratio vs. Sector


P/E premium/(discount) vs. Sector
200
150 100
100
50

-50
Jan-04 Jan-07 Jan-10 Jan-13 Jan-16 Jan-19 Jan-22 —\% Premium/(discount) vs Peers

Div Yield vs. sector


Div Yield (premium)/discount vs. sector


Fair value estimate

## Atenor updated Sum-of-the-parts

| Sum Of The Parts | (EUR m) |
| :--- | ---: |
| NPV of capital gains | 436.8 |
| NPV of goodwill for new projects | 913.6 |
| NPV of corporate costs | -82.5 |
| Net debt | -589.0 |
| Total | 678.9 |
| per share (EUR) | $\mathbf{9 6 . 4}$ |




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## A AENOR

## Consensus payout expectations

## Payout below peers driven by investment cycle

## Dividend payout

Atenor paid a dividend of EUR 2.54 per share in 2022 on 2021 results, which represents $5 \%$ growth $y-0-\mathrm{y}$. The payout ratio is $47 \%$ on the reported 2021 EPS. For 2020, the company paid a dividend of EUR 2.42 , up $4.8 \% \mathrm{y}-0-\mathrm{y}$, implying a payout ratio of $71 \%$.

For 2022, Atenor's payout ratio is estimated to be $33.7 \%$, compared to an expected payout ratio of $62.9 \%$ for its sector peers.
The dividend policy (stable growing dividend with a variable payout) allows the company to provide shareholders with a growing and, at worst, a stable dividend, while improving its financing capacity (and balance sheet leverage) to grow organically and to reach its target ROE in excess of $15 \%$. The company has paid a dividend every single year without interruption since at least 1997, offering 5.7\% compound growth since.
We expect $5.7 \%$ DPS CAGR (2021-24e CAGR), with a lower expected payout ratio. The company's payout ratio has been reined in due to investments into portfolio expansion, with an acceleration since 2016, moving from 18 projects under development in 2017 to 32 currently with $1.3 \mathrm{~m} \mathrm{~m}^{2}$. This large ramp up was financed by own funds, debt and new equity. The impact of this expansion is also an easing the company's risk profile through higher portfolio rotation and profitability as well as diversification ( 32 projects in the portfolio at various stages of the real-estate development cycle and in different European countries).

2022 expected payout, Sector



2022 expected payout vs. Peers


Payout ratio


Balance sheet
Atenor's balance sheet may appear leveraged, with net debt of EUR 744 m in 2021, which compares to its equity of EUR 299 m , but less so compared to the value of assets on its balance sheet: EUR 933m (this includes the acquisition value of land and property as well as the development value linked to construction). The net debt includes gross debt of EUR 835 m and cash of EUR 91m.
Although projects, more precisely in the construction phase, are financed by debt, the acquisition of land is typically financed by equity (and/or long-term debt) while acquisition values are lower than the invested capital. For FY21, invested capital reached EUR 779 m (of which EUR 301m in equity) compared to acquisition values of EUR 738m.
Atenor's financial debt originates from multiple sources and consists of long- and short-term instruments. At the long end, Atenor has EMTNs (up until 2027) totalling EUR 150 m with the 4 main Belgian banks. Approximately half of the position can still be called upon. In October 2020, Atenor issued two retail bonds with 4 years duration for EUR 35 m and 6 years for EUR 65 m . These retail bonds come on top of previous issues (2019-23 EUR 20m, 1.709\%, 2019-25 EUR 40m, 2.114\%, 2018-22 EUR 20m, 2.476\%; 2018-24 EUR 30m, $3.152 \%$ ). In addition, Atenor has a commercial paper and MTN program of which EUR 200m has been drawn. On top of that, Atenor has corporate bank financing of close to EUR 245 m to be used as back-up. In March 2021, the company issued two green bonds: a EUR 25 m 4 -year bond and a EUR 75 m 6-year bond.

2022 NFD/EBITDA, sector


2022 NFD/EBITDA vs. Peers


2023 NFD/EBITDA, sector




[^1]$\frac{\text { Merodis }}{\text { Equity Research }}$

Annualised share turnover, as a \% of MCap


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[^0]:    Source: Merodis, Factset

[^1]:    Source: Merodis, Factset

