

# GRESB Real Estate Benchmark Report

2022

Atenor SA ATENOR S.A.



# 2022 GRESB Development Benchmark Report

Atenor SA | ATENOR S.A.

GRESB Rating

★ ★ ★ ★

Participation & Score

96

Peer Comparison



Status: Listed Location: Western Europe **Property Type:** Diversified

### Rankings



GRESB Score within Diversified / Europe

Out of 46



**GRESB Score within Diversified /** 

Listed



**GRESB Score within Europe /** 

Out of 60



Management Score within Europe

Out of 901



Management Score within Europe / Listed

Out of 105



Management Score within Europe / Listed

Out of 105



Development Score within Diversified / Europe

Out of 46



Development Score within Diversified / Listed

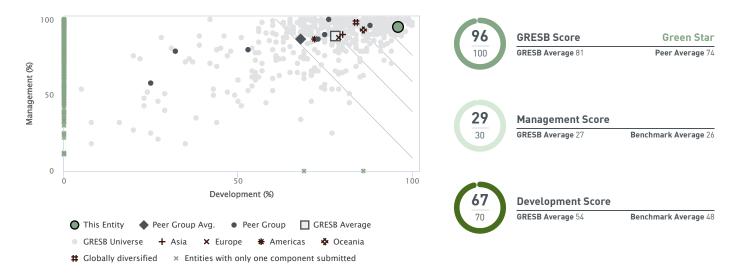
Out of 23



Development Score within Europe / Listed

Out of 60

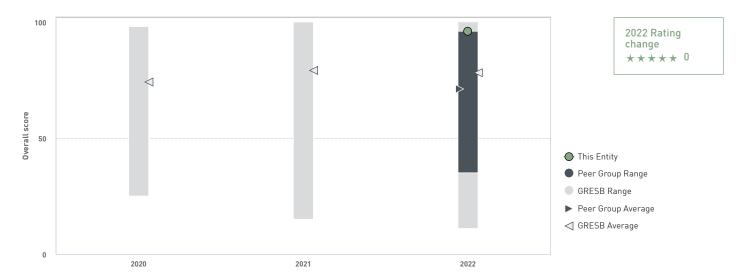
#### **GRESB Model**



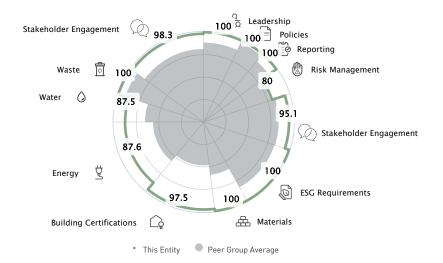
#### ESG Breakdown



### **Trend**



Aspect, Strengths & Opportunities



#### MANAGEMENT COMPONENT

Europe | Listed (105 entities)

ASPECT Number of points	Weight in Component	Weight in GRESB Score	Points Obtained	Benchmark Average	Benchmark Distribution
$\underline{\underline{\Omega}}$ Leadership $\underline{\underline{\Omega}}$ 7 points	23.3%	7%	7	6.19	48 0 0 25 50 75 1009
Policies 4.5 points	15%	4.5%	4.5	4.39	0 25 50 75 1009
Reporting 3.5 points	11.7%	3.5%	3.5	3.14	80 0 25 50 75 1009
Risk Management 5 points	16.7%	5%	4	3.91	0 0 25 50 75 1009
Stakeholder Engagement 10 points	33.3%	10%	9.51	8.36	48 0 0 25 50 75 1009

#### DEVELOPMENT COMPONENT

Europe | Diversified | Listed (9 entities)

ASPECT Number of points	Weight in Component	Weight in GRESB Score	Points Obtained	Benchmark Average	Benchmark Distribution
ESG Requirements 12 points	17.1%	12%	12	9.94	0 25 50 75 100%
Materials 6 points	8.6%	6%	6	3.56	0 25 50 75 100%

ASPECT Number of points	Weight in Component	Weight in GRESB Score	Points Obtained	Benchmark Average	Benchmark Distribution
Building Certifications 13 points	18.6%	13%	12.67	6.27	0 0 25 50 75 100%
Energy 14 points	20%	14%	12.26	7.9	4 0 0 25 50 75 100%
Water 5 points	7.1%	5%	4.38	3.26	0 25 50 75 100%
Waste 5 points	7.1%	5%	5	4.58	8 0 25 50 75 100%
Stakeholder Engagement 15 points	21.4%	15%	14.75	12.19	0 25 50 75 100%

# **Entity & Peer Group Characteristics**

This entity		Peer Group (9 entities)		
Primary Geography:	Western Europe	Primary Geography:	Europe	
Primary Sector:	Diversified	Primary Sector:	Diversified	
Nature of the Entity:	Public (listed on a Stock Exchange) entity	Nature of the Entity:	Listed	
Total GAV:	\$1.22 Billion	Average GAV:	\$4.48 Billion	
Reporting Period:	Calendar year			
Regional allocation of assets	27% Belgium 21% France 17% Luxembourg 9% Hungary 8% Romania 7% Poland 4% Germany 3% Netherlands 3% Portugal 1% United Kingdom	37% Sweden 33% Switzerland 11% United Kingo 7% Denmark 3% Belgium 2% France 2% Luxembourg 1% Hungary < 1% Romania < 1% Poland < 1% Germany < 1% Netherlands		

Sector allocation of assets

45% Office: Corporate 26% Mixed use: Office/Retail 14% Residential: Multi-Family

12% Mixed use: Other

4% Mixed use: Office/Residential

13% Other

12% Office: Corporate 11% Residential: Multi-Family 10% Mixed use: Office/Retail

10% Office: Other 9% Residential: Student Housing 9% Industrial: Industrial Park

7% Mixed use: Other

4% Industrial: Distribution Warehouse

3% Industrial: Manufacturing 3% Mixed use: Office/Residential 2% Healthcare: Senior Homes

2% Education: School 2% Industrial: Other 1% Retail: High Street

1% Retail: Retail Centers < 1% Mixed use: Office/Industrial < 1% Residential: Family Homes

< 1% Healthcare: Healthcare Center

< 1% Residential: Other

< 1% Other: Parking (Indoors)

#### **Peer Group Constituents**

Dios Fastigheter (1) HIAG Immobilien Holding AG (1) Hufvudstaden AB (1)

Mobimo Holding AG (1) Samhällsbyggnadsbolaget i Norden AB (1) SF Urban Properties AG (1)

UK Commercial Property REIT (1) Wihlborgs Fastigheter AB (1)

#### **Validation**

#### **GRESB Validation**

Automatic Automatic validation is integrated into the portal as participants fill out their Assessments, and consists of errors and warnings displayed in the portal to ensure that Assessment submissions are complete and accurate.

Manual validation takes place after submission, and consists of document and text review to check that the answers provided in Assessment are supported by sufficient evidence. The manual validation process reviews the content of Manual all Assessment submissions for accuracy and consistency.

#### Asset-level Data Validation

Logic Checks

There is a comprehensive set of validation rules implemented for asset-level reporting. These rules consist of logical checks on the relationships between different data fields in the Asset Portal. These errors appear in red around the relevant fields in the Asset Portal Data Editor, along with a message explaining the error. Participants cannot aggregate their asset data to the portfolio level, and therefore cannot submit their Performance Component, until all validation errors are resolved.

**Outlier Detection** 

Based on statistical modelling, GRESB identifies outliers in reported performance data for selected indicators in the Real Estate Performance Component. This analysis is performed to ensure that all participating entities included in the benchmarking and scoring process are compared based on a fair, quality-controlled dataset.

Evidence Manual Validation							
LE6	P01	P02	P03	RM1	SE2.1	RP1	Annual Report Sustainability Report Integrated Report
SE5	DRE1	DMA1	DEN1	DWT1	DSE5.2	RPI	Corporate Website Reporting to Investors Other Disclosure
■ = A	ccepted	= Pa	rtially Accepted		= Not Accepted	d/Duplicate	= No response

#### Manual Validation Decisions - Excluding Accepted Answers

#### Evidence

		Manual Validation Decisions - Excluding Accepted Answers
Indicator	Decision	Reason(s):
SE5	Partially Accepted	Does not support some of the selected diversity metrics for employees Does not support some of the selected diversity metrics for governance bodies
Other Ansv	wers	
Indicator	Decision	Other answer provided:
RM4	Duplicate	Alignment with EU Taxonomy (double materiality assessment)
SE3.2	Not Accepted	Atenor specifically dedicate time and budget to settle the workspace for employee. Major investments are taken to create healthier, safer and inspiring workplace. See also 2021 - employee satisfaction - workplace document.
SE7.2	Duplicate	BREEAM excellent certification requirement
DMA1	Not Accepted	FSC label required for wood use.
DEN1	Duplicate	Atenor's projects aim to be Taxonomy aligned, this includes strong energy efficiency requirements. See references below.
DEN2.2	Not Accepted	Assessment and validation by third party company (CO2 logic part of South Pole) - CO2logic is the first official partner of the Science-Based Target (SBTi)
DSE2.2	Not Accepted	monitored and prevented by an appointed Safety and Health coordinator for all construction site.

# Management

# Management

	Aspect indicator	Score Max	Score Entity (p)	Score Benchmark (p)	Strengths & Opportunities
ΩΩ	Leadership	7.00p   23.3%	7	6.1	62% of peers scored lower
LE1	ESG leadership commitments			Not scored	
LE2	ESG Objectives	1	1	0.99	8% of peers scored lower
LE3	Individual responsible for ESG	2	2	1.96	5% of peers scored lower
LE4	ESG taskforce/committee	1	1	0.99	4% of peers scored lower
LE5	ESG senior decision-maker	1	1	1	0% of peers scored lower
LE6	Personnel ESG performance targets	2	2	1.16	59% of peers scored lower
	Policies	4.50p   15%	4.5	4.24	21% of peers scored lower
P01	Policy on environmental issues	1.5	1.5	1.39	13% of peers scored lower
P02	Policy on social issues	1.5	1.5	1.44	10% of peers scored lower
P03	Policy on governance issues	1.5	1.5	1.41	16% of peers scored lower
	Reporting	3.50p   11.7%	3.5	3.09	35% of peers scored lower
RP1	ESG reporting	3.5	3.5	3.09	35% of peers scored lower
RP2.1	ESG incident monitoring			Not scored	

	Aspect indicator	Score Max	Score Entity (p)	Score Benchmark (p)	Strengths & Opportunities
RP2.2	ESG incident ocurrences			Not scored	
	Risk Management	5.00p   16.7%	4	4.12	58% of peers scored higher
RM1	Environmental Management System (EMS)	2	1	1.25	60% of peers scored higher
RM2	Process to implement governance policies	0.5	0.5	0.49	6% of peers scored lower
RM3.1	Social risk assessments	0.5	0.5	0.47	8% of peers scored lower
RM3.2	Governance risk assessments	0.5	0.5	0.47	16% of peers scored lower
RM4	ESG due diligence for new acquisitions	1.5	1.5	1.44	6% of peers scored lower
RM5	Resilience of strategy to climate-related risks			Not scored	
RM6.1	Transition risk identification			Not scored	
RM6.2	Transition risk impact assessment			Not scored	
RM6.3	Physical risk identification			Not scored	
RM6.4	Physical risk impact assessment			Not scored	
	Stakeholder Engagement	10.00p   33.3%	9.51	8.51	56% of peers scored higher
SE1	Employee training	1	1	0.88	41% of peers scored lower
SE2.1	Employee satisfaction survey	1	0.89	0.72	48% of peers scored lower
SE2.2	Employee engagement program	1	1	0.85	15% of peers scored lower
SE3.1	Employee health & well-being program	0.75	0.75	0.66	25% of peers scored lower
SE3.2	Employee health & well-being measures	1.25	1.25	1.1	21% of peers scored lower
SE4	Employee safety indicators	0.5	0.5	0.46	11% of peers scored lower
SE5	Inclusion and diversity	0.5	0.25	0.4	71% of peers scored higher
SE6	Supply chain engagement program	1.5	1.37	1.3	68% of peers scored higher
SE7.1	Monitoring property/asset managers	1	1	0.86	16% of peers scored lower
SE7.2	Monitoring external suppliers/service providers	1	1	0.81	21% of peers scored lower
SE8	Stakeholder grievance process	0.5	0.5	0.48	9% of peers scored lower

### Leadership

### **ESG Commitments and Objectives**

This aspect evaluates how the entity integrates ESG into its overall business strategy. The purpose of this section is to (1) identify public ESG commitments made by the entity, (2) identify who is responsible for managing ESG issues and has decision-making authority, (3) communicate to investors how the entity structures management of ESG issues, and (4) determine how ESG is embedded into the entity.

# **ESG** leadership commitments Yes 98% ESG leadership standards and principles Climate Action 100+ 6% ☐ Global Investor Coalition on Climate Change (including AIGCC, Ceres, IGCC, IIGCC) ■ International Labour Organization (ILO) Standards 33% ■ Montreal Pledge 2% OECD - Guidelines for multinational enterprises 9% PRI signatory 16% RE 100 6% Science Based Targets initiative 40% ■ ☐ Task Force on Climate-related Financial Disclosures (TCFD) 60% ■ UN Environment Programme Finance Initiative 3% ■ UN Global Compact 43% UN Sustainable Development Goals 80% ■ WorldGBC's Net Zero Carbon Buildings Commitment 11% Other 39% Carbon Neutral Certificate Applicable evidence Evidence provided No 2% LE2 Points: 1/1 **ESG Objectives**

Yes		100%		
The objective	es relate to			
☑ General sus	stainability	94%		
Environmen	nt	100%		
Social		100%		
☑ Governance		99%		
Health and v	well-being	93%		
Business str	ategy integration			
		ness strategy		
	○ ■ [8%] Partially integrated into the overall bu	usiness strategy		
The objective				
<ul><li>Publicly ava</li></ul>	ailable	99%		
Applical	ble evidence			
Evidence	e provided			
O Not publicly	y available	<1%		
		rated into the overall business strategy (maximum 250 words)		
In 2021, Atenor set up its own trajectory towards greater sustainability and structured its strategy in a clear and consistant form. This policy includes interconnected dimensions for a sustainable transition, namely the economic, environmental, social and governance pillar. For each, challenges are set for the coming years, with clear objectives and practical implications on project and corporate leve 4 pillars of sustainable development are: 1- Economic resilience 2- Environmental contribution 3- Social impact 4- extended Governance Each pillar includes 5 Challenges. For each challenge, ATENOR has defined ambitions (KPI's) and concrete Actions to ful integrate ESG in Atenor's business. These ESG objectives are evaluated and discussed at least 6 times a year within Atenor's ESG committee during the Archilab'sessions. ArchiLab can be seen as ATENOR's ESG think tank and R&D department. It gathers all key decision member (the Executive Committee with the International Executives, the Communication Director and the Investor relation manager). So it touches the highest level of decision-making in the daily life of the company. The ESG commitment has been conduct with the engagement of the highest level executives of the company. The environmental quality of Atenor's projects is constantly assessed against the most stringent objectives. The Archilab Committee is where the Sustainability Policy is discussed and approved Concerning ESG in particular, ArchiLab analyses, proposes and carefully monitors the impacts and developments of the criteria of ATENOR Green Finance Framework. In addition, ArchiLab already envisages the eligibility and alignment of ATENOR projects with the Taxonomy for 2023.				
No		0%		

# Individual responsible for ESG Yes 100% ESG 100% The individual(s) is/are ☑ Dedicated employee(s) for whom ESG is the core responsibility 80% ■ Employee(s) for whom ESG is among their responsibilities External consultants/manager 64% ■ Investment partners (co-investors/JV partners) $\hfill \square$ Climate-related risks and opportunities 92% No 0% \_\_\_ LE4 Points: 1/1 ESG taskforce/committee Yes 100% Members of the taskforce or committee Board of Directors 70% ■ C-suite level staff/Senior management 91% Investment Committee 42% **=** ☑ Fund/portfolio managers Asset managers 81% ESG portfolio manager 32% Investment analysts 27% Dedicated staff on ESG issues 80%

	External manage	ers or service providers		49%
	Investor relation	s		48%
	✓ Other	D department of Atenor, it includes the ESG think tank. The Sustainability		29%
	development strate with its own ESG co implement Sustain the internal experti Policy was elaboral December 2020 pla	egy is part of Archilab's mission. Archilab's ession is the decision making ommittee. Archilab'Community gathers all the Country Directors in order to ability Policy in each local team. And last but not least Archilab'research is ise and is opened to collaboration with external experts. The Sustainability ted throughout key sessions: 29 June 2020 ESG principles for Atenor; 01 anning of ESG integration; 21 January 2021 CO2 Neutral objectives; 18 May riality assessment for ESG objectives; 28 June 2021 Sustainability Policy; 20 all approbation of the Board of Directors; 23 November 2021 Wrap up of	[ACCEPTED]	
⊃ No	0			0%
LE5	Points: 1/1			
ESG	senior decision-m	aker		
Ye	s			100%
	✓ ESG			100%
	The individ	lual's most senior role is as part of		
		☐ [55%] Board of Directors		
		○ ■ [<1%] Investment Committee		
		☐ [5%] Fund/portfolio managers		
		○ <b>[2%]</b> Other		
	✓ Climate-related	risks and opportunities		88%
	The individual's most senior role is as part of			
		○ <b>■ [52%]</b> Board of Directors		
		○ <b>■ [5%]</b> Fund/portfolio managers		
		○ <b>[2%]</b> Other		
		○ <b>[12%]</b> No answer provided		

#### Process of informing the most senior decision-maker

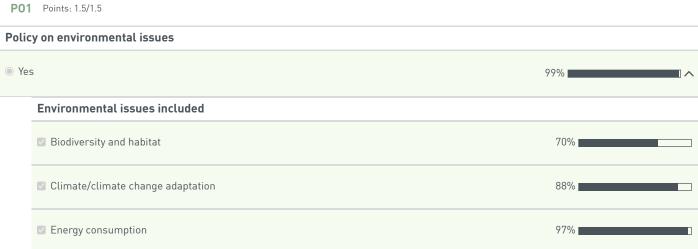
Archilab'Sessions are organized 6 times a year. During those sessions, the results of Archilab'Research are exposed and decision are taken regarding ESG goals and risk assessments. The Sustainability Policy (including ESG goals) is discussed and approved during those sessions. The final decision of implementation is taken by the CEO, who is actively taking part of the Archilab'Sessions. On top of the Archilab'Sessions, each project development is presented about 5 times a year to the Executive Committee. The CEO participate to all those committees and there is a specific point in the agenda regarding 'Eco-responsibility - ESG'. Finally, a 'sustainability data' sheet is updated for each project and included in the Management Report, 5 times a year. The relevant information regarding environmental contribution is included in the Management Report, and exposed to the Board of Directors. The Sustainability Policy is communicated to all collaborators in a constant information process, through internal newsletters, specific meeting, under the direction of Executive Committee and International executives, specific groups of research, videos and webinars, MiniLabs... This process is the guarantee of continuous review and information to the most senior decision-maker as well as to every Stakeholder of the projects.

○ No	0%
<b>LE6</b> Points: 2/2	
Personnel ESG performance targets	
Yes	82%
Predetermined consequences	
Yes	81%
☑ Financial consequences	77%
Personnel to whom these factors apply	
Board of Directors	41%
C-suite level staff/Senior management	70%
✓ Investment Committee	30%
✓ Fund/portfolio managers	41%
Asset managers	52%
ESG portfolio manager	28%
Investment analysts	22%
✓ Dedicated staff on ESG issues	63%
External managers or service providers	16%
✓ Investor relations	31%
□ Other	16%
Non-financial consequences	66%
Personnel to whom these factors apply	
☑ Board of Directors	30%
☑ C-suite level staff/Senior management	55%

		✓ Investment Committee	23%
		✓ Fund/portfolio managers	38%
		✓ Asset managers	49%
			25%
		✓ Investment analysts	24%
		✓ Dedicated staff on ESG issues	54%
		External managers or service providers	17%
		✓ Investor relations	29%
		□ Other	16%
	Applio	cable evidence	
		ce provided (but not shared with investors)	[ACCEPTED]
	O No		<1%
) No			18%

### **ESG Policies**

This aspect confirms the existence and scope of the entity's policies that address environmental, social, and governance issues.



☑ Greenhouse gas emissions		
	94%	
✓ Indoor environmental quality	61%	
✓ Material sourcing	78%	
✓ Pollution prevention	75%	
✓ Renewable energy	89%	_
✓ Resilience to catastrophe/disaster	58%	
Sustainable procurement	80%	
✓ Waste management	88%	
✓ Water consumption	86%	
□ Other	19%	
Applicable evidence  Evidence provided (but not shared with investors)  Bhttps://www.atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-report-webuk.pdf		[ACCEPTED]
Evidence provided (but not shared with investors)		[ACCEPTED]
Evidence provided (but not shared with investors) <a href="https://www.atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-report-webuk.pdf">https://www.atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-report-webuk.pdf</a> <a href="https://www.atenor.eu/en/sustainability/green-finance-framework/">https://www.atenor.eu/en/sustainability/green-finance-framework/</a>	<1%	[ACCEPTED]
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Evidence provided (but not shared with investors)    https://www.atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-report-webuk.pdf   https://www.atenor.eu/en/sustainability/green-finance-framework/   https://www.atenor.eu/wp-content/uploads/2021/03/GFF-Atenor-AN-FINAL-1.pdf   No   No   Points: 1.5/1.5		[ACCEPTED]
Evidence provided (but not shared with investors)  ### https://www.atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-report-webuk.pdf https://www.atenor.eu/en/sustainability/green-finance-framework/ https://www.atenor.eu/wp-content/uploads/2021/03/GFF-Atenor-AN-FINAL-1.pdf  No  Points: 1.5/1.5  Policy on social issues  Yes		
Evidence provided (but not shared with investors)    https://www.atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-report-webuk.pdf     https://www.atenor.eu/en/sustainability/green-finance-framework/     https://www.atenor.eu/wp-content/uploads/2021/03/GFF-Atenor-AN-FINAL-1.pdf     No	100%	
Evidence provided (but not shared with investors)  https://www.atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-report-webuk.pdf https://www.atenor.eu/en/sustainability/green-finance-framework/ https://www.atenor.eu/wp-content/uploads/2021/03/GFF-Atenor-AN-FINAL-1.pdf  No  PO2 Points: 1.5/1.5  Policy on social issues  Yes  Social issues included  Child labor	84%	
Evidence provided (but not shared with investors)  https://www.atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-report-webuk.pdf https://www.atenor.eu/wp-content/uploads/2021/03/GFF-Atenor-AN-FINAL-1.pdf  No  PO2 Points: 1.5/1.5  Policy on social issues  Yes  Social issues included  Child labor  Community development	100% <b>8</b> 4% <b>7</b> 0%	

	Employee health & well-being	94%	
	☑ Employee remuneration	89%	
	Forced or compulsory labor	87%	
	☐ Freedom of association	67%	
	☐ Health and safety: community	58%	
	Health and safety: contractors	74%	
	✓ Health and safety: employees	95%	
	☐ Health and safety: tenants/customers	75%	
	Human rights	93%	
	☑ Inclusion and diversity	94%	
	Labor standards and working conditions	90%	
	Social enterprise partnering	33%	
	Stakeholder relations	81%	
	Other	12%	
-	Applicable evidence		
	Evidence provided (but not shared with investors)  https://www.atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-report-webuk.pdf https://eur-lex.europa.eu/legal-content/EN/ALL/?uri=CELEX%3A31994L0033		[ACCEPTED]
O No		0% [	
P03	Points: 1.5/1.5		
Polic	y on governance issues		
Yes		100%	^
	Governance issues included		
	☑ Bribery and corruption	100%	

42%	
83%	
68%	
96%	
70%	
90%	
97%	
	90% <b></b>

### Reporting

#### **ESG Disclosure**

Institutional investors and other shareholders are primary drivers for greater sustainability reporting and disclosure among investable entities. Real estate companies and managers share how ESG management practices performance impacts the business through formal disclosure mechanisms. This aspect evaluates how the entity communicates its ESG actions and/or performance.



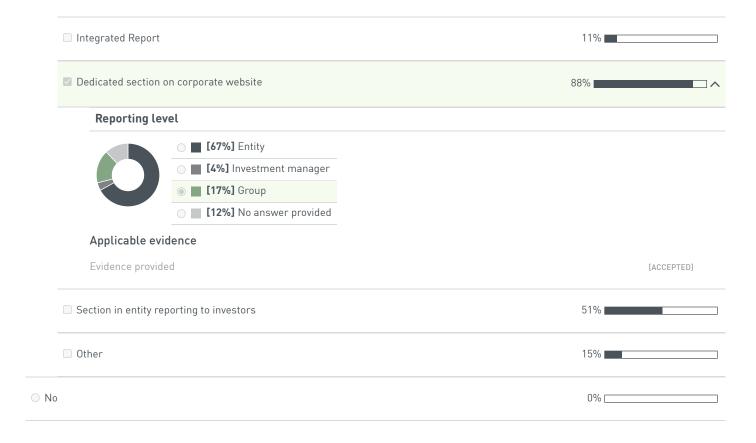
	<ul> <li>[38%] EPRA Best Practice Recommendations in Sustainability Report</li> </ul>	or ting, 2017	
	■ [19%] GRI Standards, 2016		
	○ ■ [3%] GRI Sustainability Reporting Guidelines, G4		
	○ ■ [<1%] INREV Sustainability Reporting Recommendations, 2016		
	○ <b>[12%]</b> TCFD Recommendations, 2017		
	○ <b>■ [9%]</b> Other		
	○ ■ [18%] No answer provided		
Third-party r	review		
Yes		75%	^
Exter	rnally checked	26%	
○ Exter	rnally verified	12%	
○ Exter	rnally assured	37%	
○ No		14%	
https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-rep		[ACCEPTED]
Evidence provid  https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-rep inability report(s)	oort-webuk.pdf 67%	[ACCEPTED]
vidence provid  https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-rep inability report(s) vel		[ACCEPTED]
Evidence provid https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-rep inability report(s)  vel  [50%] Entity		[ACCEPTED]
Evidence provid  https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-rep inability report(s)  vel  [50%] Entity [<1%] Investment manager		[ACCEPTED]
vidence provid  https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-reg inability report(s)  vel  [50%] Entity [<1%] Investment manager [16%] Group		[ACCEPTED]
https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-rep inability report(s)  vel  [50%] Entity [<1%] Investment manager [16%] Group [33%] No answer provided		[ACCEPTED]
https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-rep inability report(s)  vel  [50%] Entity [<1%] Investment manager [16%] Group [33%] No answer provided	67%	[ACCEPTED]
Evidence provid  https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-rep inability report(s)  vel  [50%] Entity [<1%] Investment manager [16%] Group [33%] No answer provided  [40%] EPRA Best Practice Recommendations in Sustainability Repo	67%	[ACCEPTED]
https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-reg inability report(s)  vel  [50%] Entity [<1%] Investment manager [16%] Group [33%] No answer provided  [40%] EPRA Best Practice Recommendations in Sustainability Report [10%] GRI Standards, 2016	67%	[ACCEPTED]
https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-rep inability report(s)  vel  [50%] Entity [<1%] Investment manager [16%] Group [33%] No answer provided  [40%] EPRA Best Practice Recommendations in Sustainability Reporting Guidelines, G4	67%	[ACCEPTED]
https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-reg inability report(s)  vel  [50%] Entity [<1%] Investment manager [16%] Group [33%] No answer provided  [40%] EPRA Best Practice Recommendations in Sustainability Reporting Guidelines, G4 [3%] GRI Sustainability Reporting Guidelines, G4 [<1%] IIRC International Integrated Reporting Framework, 2013	67%	[ACCEPTED]
https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-rep inability report(s)  vel  [50%] Entity [<1%] Investment manager [16%] Group [33%] No answer provided  [40%] EPRA Best Practice Recommendations in Sustainability Reporting Guidelines, G4 [3%] GRI Sustainability Reporting Guidelines, G4 [<1%] IIRC International Integrated Reporting Framework, 2013 [<1%] INREV Sustainability Reporting Recommendations, 2016	67%	[ACCEPTED]
https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-regionability report(s)  vel    [50%] Entity   [<1%] Investment manager   [16%] Group   [33%] No answer provided    [40%] EPRA Best Practice Recommendations in Sustainability Reporting Guidelines, G4   [3%] GRI Standards, 2016   [3%] GRI Sustainability Reporting Guidelines, G4   [<1%] IIRC International Integrated Reporting Framework, 2013   [<1%] INREV Sustainability Reporting Recommendations, 2016   [5%] TCFD Recommendations, 2017	67%	[ACCEPTED]
https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-reg inability report(s)  vel  [50%] Entity [<1%] Investment manager [16%] Group [33%] No answer provided  [40%] EPRA Best Practice Recommendations in Sustainability Reporting Guidelines, G4 [3%] GRI Sustainability Reporting Guidelines, G4 [<1%] IIRC International Integrated Reporting Framework, 2013 [<1%] INREV Sustainability Reporting Recommendations, 2016 [5%] TCFD Recommendations, 2017 [3%] Other	67%	[ACCEPTED]
https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-reg inability report(s)  vel  [50%] Entity [<1%] Investment manager [16%] Group [33%] No answer provided  [40%] EPRA Best Practice Recommendations in Sustainability Report [10%] GRI Standards, 2016 [3%] GRI Sustainability Reporting Guidelines, G4  [<1%] IIRC International Integrated Reporting Framework, 2013  [<1%] INREV Sustainability Reporting Recommendations, 2016  [5%] TCFD Recommendations, 2017  [3%] Other  [37%] No answer provided	67%	[ACCEPTED]
Aligned with	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-reg inability report(s)  vel  [50%] Entity [<1%] Investment manager [16%] Group [33%] No answer provided  [40%] EPRA Best Practice Recommendations in Sustainability Report [10%] GRI Standards, 2016 [3%] GRI Sustainability Reporting Guidelines, G4  [<1%] IIRC International Integrated Reporting Framework, 2013  [<1%] INREV Sustainability Reporting Recommendations, 2016  [5%] TCFD Recommendations, 2017  [3%] Other  [37%] No answer provided	67%	[ACCEPTED]
https://www.	ed (but not shared with investors) atenor.eu/wp-content/uploads/2022/04/2022-04-27-atenor-2021-annual-reg inability report(s)  vel  [50%] Entity [<1%] Investment manager [16%] Group [33%] No answer provided  [40%] EPRA Best Practice Recommendations in Sustainability Report [10%] GRI Standards, 2016 [3%] GRI Sustainability Reporting Guidelines, G4  [<1%] IIRC International Integrated Reporting Framework, 2013  [<1%] INREV Sustainability Reporting Recommendations, 2016  [5%] TCFD Recommendations, 2017  [3%] Other  [37%] No answer provided	67%	[ACCEPTED]

#### Applicable evidence

Evidence provided

[ACCEPTED]

@ 2022-04-27 atenor stand alone sustainability report EN.pdf



# **ESG Incident Monitoring**

RP2.1 Not Scored

SG incident monitoring	
Yes	92%
Stakeholders covered	
☐ Clients/Customers	74%
☐ Community/Public	70%
☑ Contractors	60%
✓ Employees	79%
☐ Investors/Shareholders	82%
☑ Regulators/Government	61%

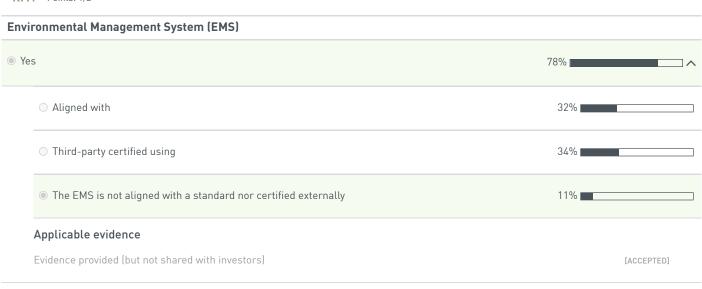
☐ Special interest groups (NGOs, Trade Unions, etc)	34%
☐ Suppliers	55%
Other stakeholders	15%
Decrees for communication FCC related in sidents	
Process for communicating ESG-related incidents	
Following the CORPORATE GOVERNANCE CHARTER (see evidence uploaded) all controversies, accidents, or breaches against the codes of conduct/ethics are reviewed by the audit committee	misconduct, penalties, incidents, s.
○ No	8%
RP2.2 Not Scored	
ESG incident ocurrences	
○ Yes	2%
No     No	98%

### Risk Management

This aspect evaluates the processes used by the entity to support ESG implementation and investigates the steps undertaken to recognize and prevent material ESG related risks.

#### RM1 Points: 1/2

No



22%

# Process to implement governance policies Yes 100% Systems and procedures used Compliance linked to employee remuneration 56% Dedicated help desks, focal points, ombudsman, hotlines Disciplinary actions in case of breach, i.e. warning, dismissal, zero tolerance policy Employee performance appraisal systems integrate compliance with codes of conduct ✓ Investment due diligence process 92% ■ Responsibilities, accountabilities and reporting lines are systematically defined in all divisions and group companies ☑ Training related to governance risks for employees Regular follow-ups When an employee joins the organization Whistle-blower mechanism

#### Risk Assessments

Other

Not applicable

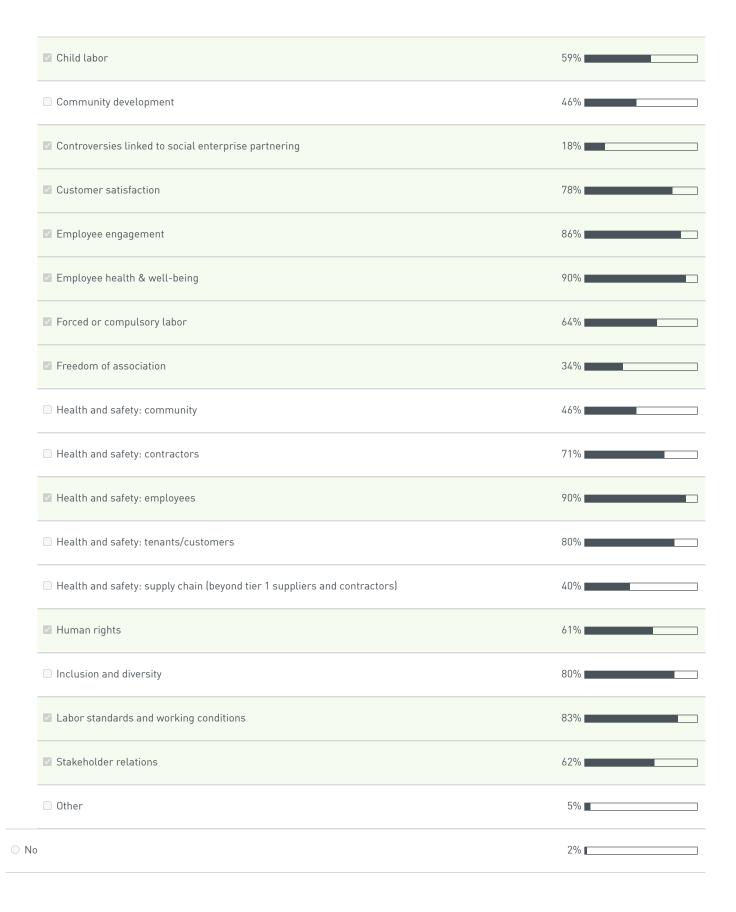
No

RM3.1	Points:	0.5/0.5
-------	---------	---------

Social risk assessments	
	98%
Issues included	

10%

0%



**RM3.2** Points: 0.5/0.5

#### Governance risk assessments

Yes

Issues included	
Bribery and corruption	94%
	94%
☑ Data protection and privacy	97%
Executive compensation	80%
Fiduciary duty	61%
✓ Fraud	90%
✓ Political contributions	60%
Shareholder rights	77%
✓ Other Compliance with internal corporate governance framework. See "blue book" document [ACCEPTED]	15%
	<1%

**RM4** Points: 1.5/1.5

## ESG due diligence for new acquisitions

	97%
Issues included	
Biodiversity and habitat	54%
☑ Building safety	90%
☑ Climate/Climate change adaptation	69%
Compliance with regulatory requirements	92%
☑ Contaminated land	93%
☑ Energy efficiency	93%
☑ Energy supply	86%

▼ Flooding		90%
☑ GHG emissions		78%
✓ Health and well-being		72%
✓ Indoor environmental quality		66%
✓ Natural hazards		77%
✓ Socio-economic		50%
✓ Transportation		80%
✓ Waste management		70%
✓ Water efficiency		69%
✓ Water supply		79%
✓ Other  Alignment with EU Taxonomy (double materiality assessment)	[DUPLICATE]	10%
○ No		2%
○ Not applicable		<1%

### Climate Related Risk Management

RM5 Not Scored



#### Description of the resilience of the organization's strategy

Regarding our development projects: our strategy is to achieve 100% of our projects aligned with the EU taxonomy. We believe that the criteria defined by the EU taxonomy will ensure our resilience to climate-related risks. Regarding our Corporate activites: following a carbon footpring calculation, we have define a long term CO2 reduction target in line with SBTi.

#### Use of scenario analysis

O No			23%
	onal c	ontext	
Not pr	ovided		
RM6	5.1 N	ot Scored	
Trans	sition	risk identification	
Yes	5		70%
	Elem	ents covered	
	✓ Po	licy and legal	69%
		Any risks identified	
		Yes	67%
		Risks are	
		☑ Increasing price of GHG emissions	50%
		Enhancing emissions-reporting obligations	50%
		Mandates on and regulation of existing products and services	57%
		Exposure to litigation	21%
		☑ Other	5%
		Coporate Financing: Our ambition is to be recognized as green investments towards financing entities. Now that the rules are being settled by the EU taxonomy, we are exposed to the risk of taxonomy definition. This has a direct impact on our finances.	DUPLICATE]
		○ No	2%
	✓ Ted	chnology	59%
		Any risks identified	
		Yes	54%
		Risks are	
		Substitution of existing products and services with lower emissions options	44%
		Unsuccessful investment in new technologies	17%

		Costs to transition to lower emissions technology	50%	
		□ Other	3%	
	O No		5%	
☑ Ma	arket		63%	^
	Anyı	risks identified		
	Yes	S	62%	^
		Risks are		
		Changing customer behavior	60%	
		Uncertainty in market signals	27%	
		✓ Increased cost of raw materials	39%	
		Other Changes in political decisions related to town planning might have a direct impact on our projects: obtaining construction or environmental permits, changes in the building functionalities, etc.	6% <b>—</b> ———————————————————————————————————	
	O No		<1%	
☑ Re	putatio	on	67%	^
	Anyı	risks identified		
	Yes	S	62%	^
		Risks are		
		Shifts in consumer preferences	49%	
		☑ Stigmatization of sector	16%	
		☑ Increased stakeholder concern or negative stakeholder feedback	53%	
		□ Other	2%	
	O No		5%	
Appli	cable e	evidence		

Evidence not provided

#### Processes for prioritizing transition risks

At Corporate level, the process to define prioritize transition risks is based on the input of the local teams and their analysis of the stakeholder expectations in their respective countries. Currently, we have identified 4 priority focus. For each focus, 5 priority challenges have been identified. These 20 challenges define set a priority framework for transition risks. This framework will be challenged on a yearly basis in order to reassess priorities in transition risks. Furthermore, each development project starts with a specific risk assessment, including transition risks (according to BREEAM "Management" criteria). No 30% Additional context [Not provided] RM6.2 Not Scored Transition risk impact assessment Yes **Elements covered** Policy and legal 57% Any material impacts to the entity Yes 48% Impacts are Increased operating costs 40% Write-offs, asset impairment and early retirement of existing assets due to policy changes 30% Increased costs and/or reduced demand for products and services resulting from fines and judgments Other 7% ■ Coporate Financing: Our ambition is to be recognized as green investments towards financing entities. Now that the rules are being settled by the EU [NOT ACCEPTED] taxonomy, we are exposed to the risk of taxonomy definition. This has a direct impact on our finances. O No 10%

### Any material impacts to the entity

55%

Impacts are

Technology

		Write-offs and early retirement of existing assets	16%
			19%
		Research and development (R&D) expenditures in new and alternative technologies	15%
		Capital investments in technology development	26%
		☑ Costs to adopt/deploy new practices and processes	36%
		□ Other	3%
	○ No		13%
✓ Mar	-ket		51%
	Any ı	material impacts to the entity	
	Yes		49%
		Impacts are	
		☑ Reduced demand for goods and services due to shift in consumer preferences	39%
		✓ Increased production costs due to changing input prices and output requirements	27%
		Abrupt and unexpected shifts in energy costs	28%
		Change in revenue mix and sources, resulting in decreased revenues	10%
			24%
		□ Other	4%
	O No		3%
	utatio	n	50%
	Any ı	material impacts to the entity	
	Yes		43%
		Impacts are	
		☑ Reduced revenue from decreased demand for goods/services	30%

	Reduced revenue from decreased production capacity	6%	
	Reduced revenue from negative impacts on workforce management and planning	8%	
	Reduction in capital availability	4%	
	□ Other		
	○ No	7%	
Ар	pplicable evidence		
Evi	idence provided (but not shared with investors)		
Int	tegration of transition risk identification, assessment, and management into the entity's	overall risk management	
GO	We have defined a Green Financing Framework which is integrated in our overall financing strateges this framework. Every development project is assessed against this framework with an ambition of	y. Transition risks are identified within f 100% compliance in the mid-term.	
O No		40%	
Addition	al context		
[Not provi			
RM6.3	Not Scored		
Physica	al risk identification		
Yes		71%	
Е	lements covered		
	Acute hazards	70%	
	Any acute hazards identified		
	Yes	57%	
	Factors are		
	☐ Extratropical storm	12%	
	☑ Flash flood	41%	
	☐ Hail	17%	

			47% ▮	
		☐ Storm surge	27% ▮	
		☐ Tropical cyclone	2% 🛮	
		Other	11%	
	O No		13%	
☑ CI	hronic s	tressors	64%	^
	Any	chronic stressors identified		
	Yes	5	58%	^
		Factors are		
		☑ Drought stress	30%	
		☐ Fire weather stress	16%	
		✓ Heat stress	46% ▮	
		Precipitation stress	36% ▮	
		Rising mean temperatures	44%	
		Rising sea levels	31%	
		Other	4%	
	O No		6%	
ppli	cable e	evidence		
vide	nce not	provided		

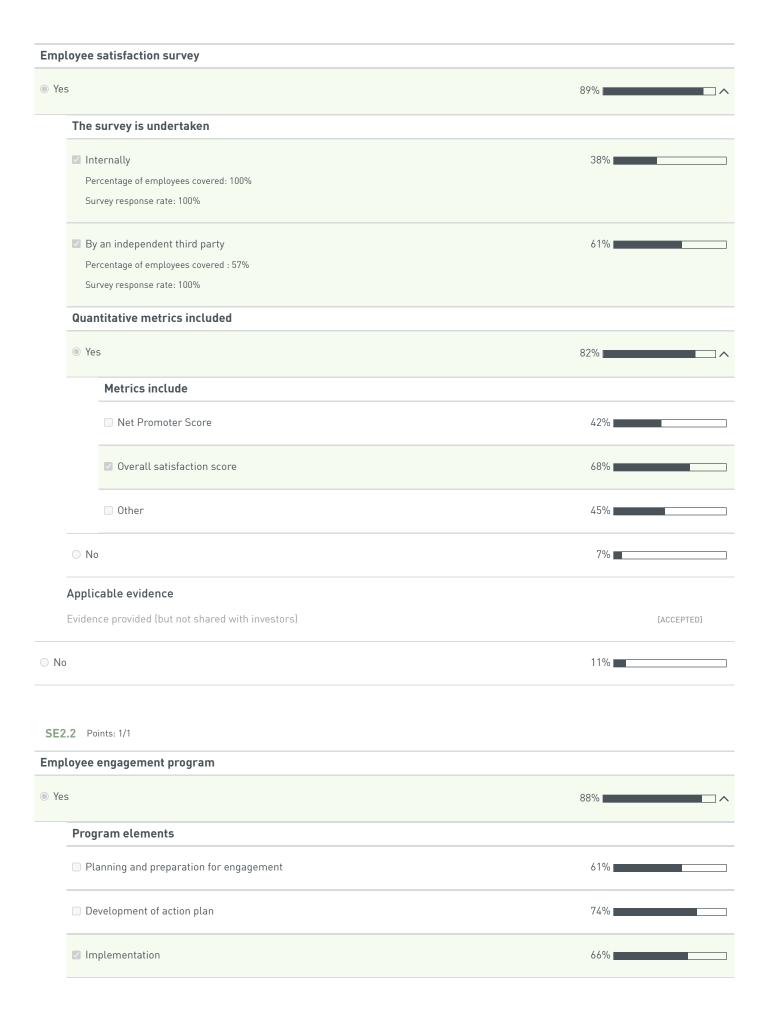
#### Physical risks prioritization process

At Corporate level, the process to define prioritize transition risks is based on the input of the local teams and their analysis of the stakeholder expectations in their respective countries. For acquisition, the physical risks are assessed by local teams and presented to the Executive Committee. Once accepted, the projects are presented to the Executive Committee about 5 time a year, identified risks are raised when necessary. Currently, we have identified 4 priority focus. For each focus, 5 priority challenges have been identified. These 20 challenges define set a priority framework for transition risks. This framework will be challenged on a yearly basis in order to reassess priorities in transition risks. Furthermore, each development project starts with a specific risk assessment, including transition risks laccording to BREEAM "Management" criterial.

O No				29%
	onal co			
	.4 Not			
Yes		k imp	act assessment	59%
	Eleme	ents c	overed	
	☑ Dire	ect imp	pacts	57%
		Any n	naterial impacts to the entity	
		Yes		45%
			Impacts are	
			☑ Increased capital costs	42%
			□ Other	9%
		O No		12%
	✓ Indi	rect im	npacts	56%
		Any n	naterial impacts to the entity	
		Yes		49%
			Impacts are	
			Increased insurance premiums and potential for reduced availability of insurance on assets in "high-risk" locations	32%
			☑ Increased operating costs	36%
			Reduced revenue and higher costs from negative impacts on workforce	8%
			Reduced revenue from decreased production capacity	5%
			Reduced revenues from lower sales/output	18%
			Write-offs and early retirement of existing assets	21%

	□ Other	3%
	No	8%
Applicabl	le evidence	
Evidence p	provided (but not shared with investors)	
Integratio	on of physical risk identification, assessment, and managemen	nt into the entity's overall risk management
GG We ha and tr term.	ave defined a Green Financing Framework which is integrated in our over ransition risks. Every development project is assessed against this fram	erall financing strategy. This framework includes physical nework with an ambition of 100% compliance in the mid-
○ No		41%
Additional cont	rext	
[Not provided]		
Stakeholde	er Engagement	
Employees	5	
tools for meas	sustainability performance of a real estate portfolio requires dedicated surement/management of resource consumption. It also requires the co This aspect identifies actions taken to engage with those stakeholders.	poperation of other stakeholders, including employees
SE1 Points: 1/	/1	
Employee trai	ining	
Yes		100%
Percentage of e	employees who received professional training: 100%	
Percentage of e	employees who received ESG-specific training: 100%	
ESG-spe	ecific training focuses on (multiple answers possible):	
✓ Enviro	nmental issues	89%

ESG-specific training focuses on (multiple answers possible):		
✓ Environmental issues	89%	
✓ Social issues	80%	
✓ Governance issues	91%	
0	0%	



Monitoring employee health and well-being needs through	
Needs assessment	89%
Measures covered	
) Yes	97%
Employee health & well-being measures	
<b>SE3.2</b> Points: 1.25/1.25	
) No	5%
✓ Monitoring	89%
✓ Action	92%
✓ Goal setting	80%
✓ Needs assessment	89%
The program includes	
Yes Yes	95%
Employee health & well-being program	
<b>SE3.1</b> Points: 0.75/0.75	
Not applicable	5% ■
) No	8%
□ Other	7%
☐ Focus groups	49%
✓ Feedback sessions with separate teams/departments	74%
☑ Feedback sessions with c-suite level staff	77%
Program review and evaluation	59%
☑ Training	

☑ Employee surveys on health and well-being Percentage of employees: 100%	80%
✓ Physical and/or mental health checks Percentage of employees: 100%	59%
Other	10%
☑ Goals address	72%
Mental health and well-being	59%
Physical health and well-being	64%
Social health and well-being	62%
Other	4%
Health is promoted through	94%
✓ Acoustic comfort	67%
☑ Biophilic design	47%
☐ Childcare facilities contributions	34%
✓ Flexible working hours	88%
✓ Healthy eating	78%
☐ Humidity	41%
✓ Illumination	53%
☐ Inclusive design	49%
✓ Indoor air quality	75%
✓ Lighting controls and/or daylight	79%
☐ Noise control	54%
✓ Paid maternity leave in excess of legally required minimum	52%

☐ Paid paternity leave in excess of legally required minimum	46%
Physical activity	79%
Physical and/or mental healthcare access	76%
Social interaction and connection	83%
Thermal comfort	79%
✓ Water quality	68%
✓ Working from home arrangements	92%
Other  Atenor specifically dedicate time and budget to settle the workspace for employee. Major investments are taken to create healthier, safer and inspiring workplace. See also 2021 - employee satisfaction - workplace document.	14%
Outcomes are monitored by tracking	79%
Environmental quality	41%
Population experience and opinions	65%
✓ Program performance	42%
☐ Other	10%
○ No	2%
○ Not applicable	<1%
SE4 Points: 0.5/0.5 Employee safety indicators	
Yes	96%
Indicators monitored	
☐ Work station and/or workplace checks	77%
✓ Absentee rate 0	80%

□ In	jury rate	76%
<b>V</b> 1 c	ost day rate	54%
2.8		
Ot	ther metrics	25%
Safet	ry indicators calculation method	
cc ۷	We have a safety coordinator who monitors the employee lost day and	absentee. See page 59 of our Annual Report 2021
No		4%
SE5 Poin	nts: 0.25/0.5	
clusion a	and diversity	
Yes		97%
<b>☑</b> Di	iversity of governance bodies	96%
	Diversity metrics	
	Age group distribution	72%
	☑ Board tenure	84%
	board tenure	04 //
	☐ Gender pay gap	47%
	☑ Gender ratio	96%
	Women: 50%	
	Men: 50%	
	✓ International background	50%
	- memational background	30 /0
	Racial diversity	30%
		28%
	✓ Socioeconomic background	20 /0
	Socioeconomic background	2070
<b>☑</b> Di	iversity of employees	97%

Age group distribution Under 30 years old: 8% Between 30 and 50 years old: 77% Over 50 years old: 21%	84%
☑ Gender pay gap	60%
☑ Gender ratio  Women: 50%  Men: 50%	97%
✓ International background	43%
Racial diversity	34%
Socioeconomic background	29%

#### Additional context

ATENOR observes on a daily basis how much encouraged and accepted diversity, not only of gender but also of culture, contributes both to the wellbeing of its associates and to the satisfactory development of the group. ATENOR is committed to the objectives of diversity and pluralism, sources of wealth and innovation. Active in 10 countries, the company enjoys an enriching multiculturalism in the broadest sense and ensures respect for diversity.

#### Applicable evidence

Evidence provided (but not shared with investors)

[PARTIALLY ACCEPTED]

No 3%

## **Suppliers**

**SE6** Points: 1.37/1.5

## Supply chain engagement program Yes 91% **Program elements** Developing or applying ESG policies 84% Planning and preparation for engagement Development of action plan 55%

☐ Implementation of engagement plan	47%
☐ Training	30%
Program review and evaluation	62%
Feedback sessions with stakeholders	64%
□ Other	11%
Topics included	
☑ Business ethics	84%
Child labor	74%
☐ Environmental process standards	80%
☐ Environmental product standards	74%
☑ Health and safety: employees	85%
☑ Health and well-being	64%
☐ Human health-based product standards	50%
☑ Human rights	86%
☑ Labor standards and working conditions	86%
□ Other	10%
External parties to whom the requirements apply	
✓ Contractors	90%
✓ Suppliers	88%
☐ Supply chain (beyond 1 tier suppliers and contractors)	47%
□ Other	5%
	9%

## Monitoring property/asset managers Yes Monitoring compliance of ■ [30%] Internal property/asset managers ■ [10%] External property/asset managers ■ [50%] Both internal and external property/asset managers [11%] No answer provided Methods used Checks performed by independent third party 42% Property/asset manager ESG training 71% Property/asset manager self-assessments 44% ■ Regular meetings and/or checks performed by the entity's employees Require external property/asset managers' alignment with a professional standard 30% Standard: BREEAM - MAN04 & MAN05 [ACCEPTED] Other No 10% Not applicable **SE7.2** Points: 1/1 Monitoring external suppliers/service providers Yes 85% ■ Methods used Checks performed by an independent third party Regular meetings and/or checks performed by external property/asset managers Regular meetings and/or checks performed by the entity's employees Require supplier/service providers' alignment with a professional standard 36% ■ Standard: Breeam certification and EU regulation on work [ACCEPTED]

☑ Supplier/service provider ESG training	22%
☑ Supplier/service provider self-assessments	49%
✓ Other	11%
BREEAM excellent certification requirement	[DUPLICATE]
○ No	12%
○ Not applicable	3%
<b>SE8</b> Points: 0.5/0.5	
Stakeholder grievance process	
⊚ Yes	97%
Process characteristics	
Accessible and easy to understand	90%
☐ Anonymous	68%
☑ Dialogue based	90%
☑ Equitable & rights compatible	64%
✓ Improvement based	64%
✓ Legitimate & safe	85%
□ Predictable	48%
☐ Prohibitive against retaliation	57%
☐ Transparent	84%
□ Other	3%
The process applies to	
○ Contractors	78%
☐ Suppliers	83%

☐ Supply chain (beyond tier 1 suppliers and contractors)	45%
✓ Clients/Customers	94%
□ Community/Public	67%
✓ Employees	96%
✓ Investors/Shareholders	80%
Regulators/Government	50%
☐ Special interest groups (NGO's, Trade Unions, etc)	38%
□ Other	8%
	3%

# Development

## Development

	Aspect indicator	Score Max	Score Entity (p)	Score Benchmark (p)	Strengths & Opportunities
	ESG Requirements	12.00p   17.1%	12	9.94	75% of peers scored lower
DRE1	ESG strategy during development	4	4	2.39	75% of peers scored lower
DRE2	Site selection requirements	4	4	4	0% of peers scored lower
DRE3	Site design and development requirements	4	4	3.56	12% of peers scored lower
<b>A</b>	Materials	6.00p   8.6%	6	3.56	75% of peers scored lower
DMA1	Materials selection requirements	6	6	3.56	75% of peers scored lower
DMA2.1	Life cycle assessments			Not scored	
DMA2.2	Embodied carbon disclosure			Not scored	
Ĉ	Building Certifications	13.00p   18.6%	12.67	6.27	88% of peers scored lower
DBC1.1	Green building standard requirements	4	4	2.78	50% of peers scored lower
DBC1.2	Green building certifications	9	8.67	3.5	88% of peers scored lower
₩	Energy	14.00p   20%	12.26	7.9	75% of peers scored lower
DEN1	Energy efficiency requirements	6	6	4.06	50% of peers scored lower

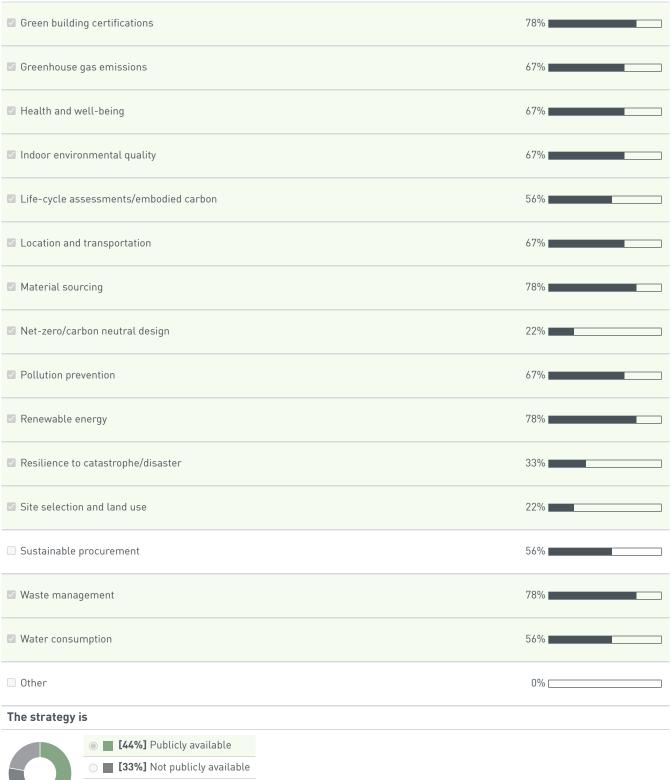
	Aspect indicator	Score Max	Score Entity (p)	Score Benchmark (p)	Strengths & Opportunities
DEN2.1	On-site renewable energy	6	4.26	3.31	50% of peers scored lower
DEN2.2	Net-zero carbon design and standards	2	2	0.54	100% of peers scored lower
٥	Water	5.00p   7.1%	4.38	3.26	62% of peers scored lower
DWT1	Water conservation strategy	5	4.38	3.26	62% of peers scored lower
ৃ	Waste	5.00p   7.1%	5	4.58	25% of peers scored lower
DWS1	Waste management strategy	5	5	4.58	25% of peers scored lower
	Stakeholder Engagement	15.00p   21.4%	14.75	12.19	75% of peers scored lower
DSE1	Health & well-being	2	1.75	1.72	50% of peers scored higher
DSE2.1	On-site safety	1.5	1.5	1.46	12% of peers scored lower
DSE2.2	Safety metrics	1.5	1.5	0.79	62% of peers scored lower
DSE3.1	Contractor ESG requirements	2	2	2	0% of peers scored lower
DSE3.2	Contractor monitoring methods	2	2	1.67	38% of peers scored lower
DSE4	Community engagement program	2	2	1.78	38% of peers scored lower
DSE5.1	Community impact assessment	2	2	2	0% of peers scored lower
DSE5.2	Community impact monitoring	2	2	0.78	75% of peers scored lower

## **ESG Requirements**

Integrating ESG requirements into construction activities can help mitigate the negative impact on ecological systems, and at the same time improve the environmental efficiency of buildings in the operational phase. This aspect assesses the entity's efforts to address ESG-issues during the design, construction, and site development of new buildings.

DRE1 Points: 4/4

ESG	ESG strategy during development		
Ye:	5	78%	
	Strategy elements		
	☑ Biodiversity and habitat	67%	
	✓ Building safety	67%	
		78%	
	✓ Energy consumption	78%	





#### Applicable evidence

Evidence provided (but not shared with investors)

[ACCEPTED]

8 2021-03-04 Green Finance Framework.pdf

9 https://eur-lex.europa.eu/legal-content/EN/TXT/HTML/?uri=CELEX:32021R2139&from=FR#d1e32-12-1

### **Business strategy integration**

of the biodeversity and transportation criteria. With it's ambitious environmental criteria (see below) Atenor places sustainability as the quality factor of it's developments. The international expertise allows for the best techniques and innovations to be shared and applied in the projects. And finally, as a listed company, Atenor already complies with high standard for transparency and communication. Projects alignment to Atenor's Sutanability Policy (ESG strategy) is strictly monitored on a qualitative and quantitative basis. This is disclosed on Atenor's "sustainability characteristics" and "sustainable analytics" evidences. The quantitative data includes compliance with: - Green Finance Framework (KPI's: see below) - Third-party assessment by ISS ESG - Breeam certification objectives (KPI: general score >70%) - Third-party assessment by Breeam assessors - Well certification objectives (KPI's: score gold >60pts) - Third-party assessment by Well assessors - Energy Performance Certificate (KPI's: aligned with EU taxonomy - 10% Nearly Zero Energy Building level) - Legal requirement assessed by local public authorities - EU taxonomy alignement (KPI: alignement for Substantial contribution for Climate Change Mitigation objective and Do No significant Harm for the 5 other objectives) Atenor's ambition is also to achieve Green Finance eligibility and Taxonomy alignement for each development. Regarding Green Financial Framework, the objectives are: - for offices: certification on BREEAM (minimum excellent level), Well (Core & Shell minimum Gold level) and Nearly Zero Energy Building - for residential: Energy Performance Certification level better than legal requirements (objectives defined per country, see evidences).

0 N		22%
DR	<b>E2</b> Points: 4/4	
Site	selection requirements	
Ye	S	100%
	Criteria included	
	Connect to multi-modal transit networks	56%
	☑ Locate projects within existing developed areas	100%
	Protect, restore, and conserve aquatic ecosystems	44%
	☐ Protect, restore, and conserve farmland	11%
	Protect, restore, and conserve floodplain functions	33%
	Protect, restore, and conserve habitats for native, threatened and endangered species	33%
	Protect, restore, and conserve historical and heritage sites	67%
	Redevelop brownfield sites	78%
	□ Other	0% [
0 N		0% [
DR	E3 Points: 4/4	
Site	design and development requirements	
Ye	S	89%
	Criteria included	

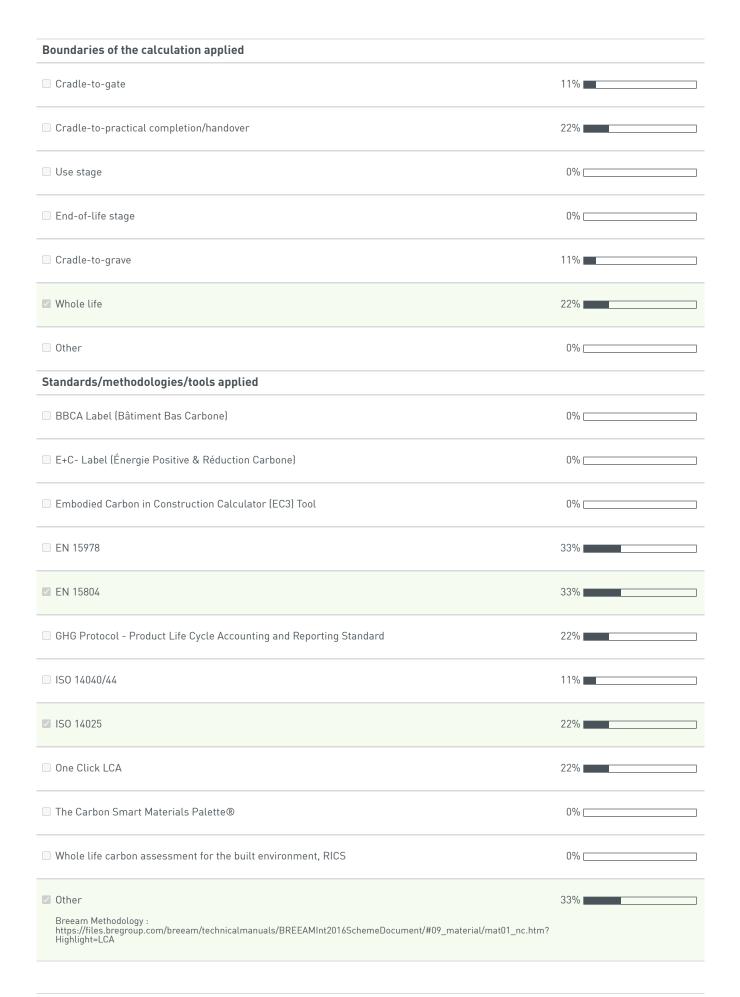
Manage waste by diverting construction and demolition materials from disposal	89%
☐ Manage waste by diverting reusable vegetation, rocks, and soil from disposal	56%
☐ Minimize light pollution to the surrounding community	33%
Minimize noise pollution to the surrounding community	78%
Perform environmental site assessment	89%
☐ Protect air quality during construction	44%
Protect and restore habitat and soils disturbed during construction and/or during previous development	67%
Protect surface water and aquatic ecosystems by controlling and retaining construction pollutants	67%
□ Other	11%
0	11%

### **Materials**

Consideration of the environmental attributes of materials during the design of development projects can reduce the overall life cycle emissions. In addition, consideration of health attributes for materials affects the on-site health and safety of personnel and health and well-being of occupants once the development is completed. This aspect assesses criteria on material selection related to (1) environmental and health attributes and (2) life cycle emissions, as well as disclosure on embodied carbon emissions.

DM	<b>41</b> Points: 6/6	
Mate	rials selection requirements	
Ye	5	89%
	Issues addressed	
	Requirement for disclosure about the environmental and/or health attributes of building materials (multiple answers possible)	67%
	Environmental Product Declarations	44%
	Health Product Declarations	56%
	☑ Other types of required health and environmental disclosure: FSC label required for wood use. [NOT ACCEPTED]	33%

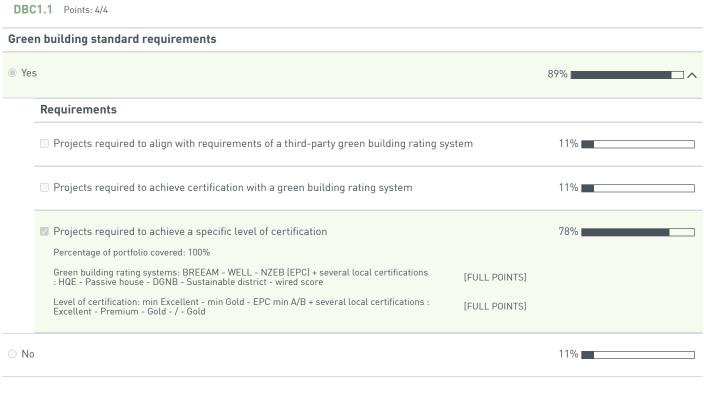
~	Material characteristics	89%	
	☐ Locally extracted or recovered materials	44%	
	Low embodied carbon materials	33%	
	Low-emitting VOC materials	67%	
	Materials and packaging that can easily be recycled	56%	
	Materials that disclose environmental impacts	67%	
	Materials that disclose potential health hazards	78%	
	Rapidly renewable materials and recycled content materials	56%	
	"Red list" of prohibited materials or ingredients that should not be used on the and/or environmental impacts	basis of their human 78%	
	Third-party certified wood-based materials and products Types of third-party certification used: FSC	67% [ACCEPTED]	
	Other	11%	
Evi <i>8</i> <u>htt</u> 8	plicable evidence  dence provided (but not shared with investors)  ps://files.bregroup.com/breeam/technicalmanuals/BREEAMInt2016SchemeDocument https://v2.wellcertified.com/en/wellv2/materials https://eur-lex.europa.eu/legal-content/EN/TXT/HTML/?uri=CELEX:32021R2139&fron		5 <u>20Ma</u>
No		11%	
	1 Not Scored		
_ife cyc	tle assessments		
	ntage of projects completed during the last three years using any calculation method: 100% ntage of projects completed during the last three years using whole life LCA: 62%	56%	
A	ssessment type		
	Quantitative assessment	44%	
~	Qualitative assessment	22%	



The LCA is assessed with the Breeam methodology. To recognise and encourage the use of robust and appropriate life cycle assessment tools and consequently the specification of construction materials with a low environmental impact (including embodied carbon) over the full life cycle of the building. 1 The project uses a life cycle assessment (LCA) tool to measure the life cycle environmental impact of the building elements. 2 The LCA includes at least the mandatory building elements indicated in the 'Materials assessment scope' section of the BREEAM International Mat 01 calculator (where present in the building). 3 The mandatory requirements identified in the 'Materials assessment tool, method and data' section of the BREEAM International Mat 01 calculator have been met. 4 A member of the project team completes the BREEAM International Mat 01 calculator and determines a score based on the robustness of the LCA tool used and the scope of the assessment in terms of the elements considered. the scope of the assessment in terms of the elements considered.

○ No	44%
DMA2.2 Not Scored	
Embodied carbon disclosure	
○ Yes	22%
<ul><li>Yes</li><li>No</li></ul>	56%

## **Building Certifications**



DBC1.2 Points: 8.67/9

#### Green building certifications

Ye	S	78%
	Certification schemes used	
	Projects registered to obtain a green building certificate	44%
	Projects that obtained a green building certificate or official pre-certification	44%

Scheme name / Sub-Scheme Name	Area Certified (m <sup>2</sup> )	% Portfolio Certified by Floor Area 2021	Number of Assets	% of GAV Certified - Optional 2021
BREEAM/New Construction	757,600	43	17	N/A
	344,700	19	5	N/A
WELL Building Standard/Core and Shell	351,750	20	9	N/A
	128,100	7	4	N/A
DGNB/New Construction	14,000	1	1	N/A
NF HQE/Bâtiments Tertiaires - Neuf ou Rénovation	69,400	4	3	N/A
Passive House Institute/Passive House	29,100	2	1	N/A
WiredScore/WiredScore - Design & Construction	108,500	6	1	N/A

○ No	22%
○ Not applicable	0%

## Energy

This aspect describes the entity's strategy to integrate energy efficiency measures, incorporate on-site renewable energy generation and approach to define and achieve net-zero energy performance throughout design and construction activities.

DEN1 Points: 6/6

Enei	Energy efficiency requirements			
Ye	!S		78%	
	☑ Re	quirements for planning and design	78%	
		☑ Development and implementation of a commissioning plan	33%	
		✓ Integrative design process	44%	

☑ To exceed relevant energy codes or standards		67%
Requirements for minimum energy use intensity post-occupancy		56%
Other  Atenor's projects aim to be Taxonomy aligned, this includes strong energy efficiency requirements. See references below.	[DUPLICATE]	11%

### Applicable evidence

Evidence provided (but not shared with investors)

[ACCEPTED]

- Ø 2021-03-04 Green Finance Framework.pdf
   Ø https://eur-lex.europa.eu/legal-content/EN/TXT/HTML/?uri=CELEX:32021R2139&from=FR#d1e32-12-1

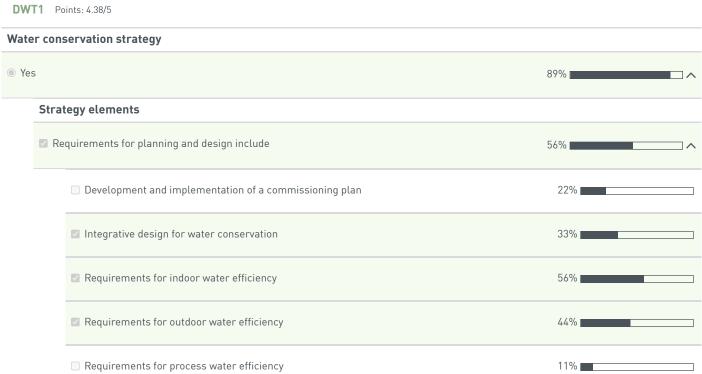
☑ Energy efficiency measures	67%	^
Air conditioning	56%	
✓ Commissioning	44%	
✓ Energy modeling	44%	
☑ High-efficiency equipment and appliances	56%	
✓ Lighting	67%	
Occupant controls	44%	
Passive design	44%	
Space heating	56%	
✓ Ventilation	67%	
✓ Water heating	56%	
Other  Solar protection and optimum design to reduce the cooling demand without affecting daylight comfort.  [ACCEPTED]	11%	
Operational energy efficiency monitoring	78%	^
☑ Building energy management systems	78%	
☑ Energy use analytics	78%	

Post-construction energy monitoring  For on average years: 1	67%
☑ Sub-meter	67%
Other	0%
○ No	22%
<b>DEN2.1</b> Points: 4.26/6	
<ul> <li>On-site renewable energy</li> <li>Yes</li> <li>Average design target for on-site production: 100%</li> </ul>	89%
Renewable energy types	
Biofuels	22%
☐ Geothermal Steam	44%
☐ Hydro	11%
Solar/photovoltaic  Percentage of all projects: 56%	89%
☐ Wind	22%
Other geothermal Percentage of all projects: 15%	[ACCEPTED]
○ No	11%
○ Not applicable	0%
DEN2.2 Points: 2/2	
Net-zero carbon design and standards	
Yes Percentage of projects covered: 100%	44%
The entity's definition of "net zero carbon" includes	

■ Net zero carbon - construction	22%
☑ Net zero carbon - operational energy	33%
□ Other	0%
The entity uses net zero carbon code/standard	
National/local green building council standard, specify	11%
National/local government standard, specify PAS2020 [ACCE	22% <b></b>
☑ International standard, specify Assessment and validation by third party company (CO2 logic part of South Pole) - CO2logic is the first official partner of the Science-Based Target (SBTi) [NOT ACCE	11% <b>———————————————————————————————————</b>
□ Other	11%

### Water Conservation

This aspect describes the entity's strategy to integrate water conservation measures in development projects.



	Requirements for water supply	11%	
	☑ Requirements for minimum water use intensity post-occupancy	33%	
	□ Other	11%	
	Applicable evidence		
	Evidence provided (but not shared with investors)  However the shared with investors with the state of the shared with investors with the shared with the shared with investors with the shared with investors with the shared with the shared with the shared with investors with the shared	r/water.htm%3FTocPath%3D9.0%252	<u> 10V</u>
<b>☑</b> Co	mmon water efficiency measures include	78%	
	Commissioning of water systems	22%	
	□ Drip/smart irrigation	22%	
	✓ Drought tolerant/low-water landscaping	44%	
	☑ High-efficiency/dry fixtures	78%	
	✓ Leak detection system	67%	
	Occupant sensors	56%	
	✓ On-site wastewater treatment	33%	
	☑ Reuse of stormwater and greywater for non-potable applications	44%	
	□ Other	0%	
Op	erational water efficiency monitoring	89%	
	Post-construction water monitoring	67%	
	✓ Sub-meter	56%	
	□ Water use analytics	56%	
	Other	0%	
D		11%	

O No

## Waste Management

This aspect describes the entity's strategy to integrate efficient on-site waste management during the construction phase of its development projects.

DWS1 Points: 5/5 Waste management strategy Yes Efficient solid waste management promotion strategies Management and construction practices (multiple answers possible) 100% Construction waste signage Diversion rate requirements 56% ■ Education of employees/contractors on waste management ☐ Incentives for contractors for recovering, reusing and recycling building materials Targets for waste stream recovery, reuse and recycling Waste management plans Waste separation facilities Other On-site waste monitoring Hazardous waste monitoring/audit 67% ■ Non-hazardous waste monitoring/audit 78% ■ Other 11% No 0% \_\_\_

Stakeholder Engagement
Health, Safety & Well-being

This aspect identifies actions to engage with contractors and community, as well as the nature of the engagement during the project development phase.

### **DSE1** Points: 1.75/2

Points: 1./5/2			
Health & well-being			
Yes	100%		
Design promotion activities			
Requirements for planning and design	100%		
✓ Health Impact Assessment	56%		
✓ Integrated planning process	100%		
Other planning process	11%		
✓ Health & well-being measures	100%		
Acoustic comfort	89%		
Active design features	33%		
☐ Biophilic design	22%		
✓ Commissioning	78%		
☑ Daylight	100%		
☑ Ergonomic workplace	33%		
Humidity	78%		
☑ Illumination	67%		
✓ Inclusive design	44%		
☑ Indoor air quality	100%		
✓ Natural ventilation	56%		
Occupant controls	56%		

	Physical activity	33%
	☑ Thermal comfort	100%
	■ Water quality	78%
	□ Other	0%
<b>☑</b> N	Monitoring health and well-being performance through	78%
	<ul><li>Occupant education</li></ul>	44%
	Post-construction health and well-being monitoring	56%
	Other Systematic implementation of BMS (Building Management System) for offices to assess air quality, thermal comfort, as well as lightening control.	33% [ACCEPTED]
○ No		0%
DSE2.1	Points: 1.5/1.5	
On-site s		100%
On-site s	afety	100%
On-site s		100%
On-site so  Yes  On-	-site safety promotion activities	
On-site so  Yes  On-	-site safety promotion activities  Availability of medical personnel	44%
On-site s	-site safety promotion activities  Availability of medical personnel  Communicating safety information	89%
On-site so  Yes  On-	-site safety promotion activities  Availability of medical personnel  Communicating safety information  Continuously improving safety performance	89%
On-site so  Yes  On-	-site safety promotion activities  Availability of medical personnel  Communicating safety information  Continuously improving safety performance  Demonstrating safety leadership	89%
On-site so  Yes  On-  A	-site safety promotion activities  Availability of medical personnel  Communicating safety information  Continuously improving safety performance  Demonstrating safety leadership  Entrenching safety practices	44%

	Promoting design for safety	67%
	☐ Training curriculum	22%
	□ Other	0%
O No		0%
DSE	<b>2.2</b> Points: 1.5/1.5	
Safet	y metrics	
Yes		78%
	Indicators monitored	
	☑ Injury rate 0	33%
	Fundain the injury rate calculation mathead (manipum 250 yeards)	

### Explain the injury rate calculation method (maximum 250 words)

For all Atenor's projects, there is a special consultant appointed for the control and prevention for Safety and Health. This is on top of tl integrated in the Breeam process under: Man 03 Responsible construction practices. https://files.bregroup.com/breeam/technicalmanuals/BREEAMInt2016SchemeDocument/#04\_management/man03.htm%3FTocPath%

Fatalities 0	78%
Near misses 0	44%
☐ Lost day rate	22%
Severity rate 0	22%
Other metrics monitored and prevented by an appointed Safety and Health coordinator for all construction site. Rate of other metric(s): 0	44%
○ No	22%

## **Contractor ESG requirements** Yes 100% Percentage of projects covered: 100% Topics included Business ethics 100% Child labor Community engagement 22% Environmental process standards Environmental product standards 67% Health and well-being Human rights 100% Human health-based product standards Occupational safety 78% Labor standards and working conditions Other 11% No 0% □ **DSE3.2** Points: 2/2 **Contractor monitoring methods** Yes 100% Methods used ■ Contractor ESG training 11% Contractors provide update reports on environmental and social aspects during construction 78%

	External audits by third party Projects externally audited: 65%	22%
	☑ Internal audits Projects internally audited: 100%	33%
	☐ Weekly/monthly (on-site) meetings and/or ad hoc site visits	67%
	□ Other	11%
O No		0%
O No	t applicable	0%

## Community Impact and Engagement

ommunity engagement program		
es	100%	
Topics included		
✓ Community health and well-being	44%	
☑ Effective communication and process to address community concerns	100%	
Employment creation in local communities	44%	
Enhancement programs for public spaces	78%	
□ ESG education program	22%	
Research and network activities	44%	
Resilience, including assistance or support in case of disaster	33%	
Supporting charities and community groups	67%	
□ Other	0%	

#### Program description

At corporate level, Atenor dedicates an annual budget to associations in order to provide them with assistance and support. Atenor has made donations for medical research, provided logistical support for the organization of events for associative purposes, and forges partnerships with a whole series of associations. In 2021, for the second consecutive year and by way of end-of-year greetings, Atenor is acting in partnership with local associations working in favour of the most deprived in the countries where the company is present. At a project level, for each development there are public consultations in place before the building permit application or during the authorization process. The consultations engage with a large range of local associations, residents, activities, authorities that are linked with the project. Anyone concerned about the development can engage in the process and attend the meetings. Each development is publicly announced and presented, the communication is both virtual (press release, website..) and physical (poster and board next to the project site, invitation tu public consultation meetings..)

○ No		0%	
DSE	<b>5.1</b> Points: 2/2		
Com	munity impact assessment		
Yes		100%	
	Assessed areas of impact		
	✓ Housing affordability	33%	
	✓ Impact on crime levels	44%	
	☐ Livability score	11%	
	<ul> <li>Local income generated</li> </ul>	44%	
	✓ Local job creation	67%	
	✓ Local residents' well-being	78%	
	✓ Walkability score	78%	
	□ Other	0%	
○ No		0%	
<b>DSE5.2</b> Points: 2/2			
Community impact monitoring			
Yes		56%	
	Monitoring process includes		
	Analysis and interpretation of monitoring data	22%	

☑ Development and implementation of a communication plan	33%
Development and implementation of a community monitoring plan	22%
Development and implementation of a risk mitigation plan	33%
☑ Identification of nuisance and/or disruption risks	44%
☐ Identification of stakeholders and impacted groups	44%
<ul> <li>Management practices to ensure accountability for performance goals and issues identified during community monitoring</li> </ul>	11%
□ Other	0%
Process description  Atenor pays a lot of attention to the impact of its activities. As a stock exchange-listed real estate dew maintains a regular dialogue with its stakeholders at every stage in a building's life cycle, from its des delivery and occupancy. The aim is to find a balance between the interests of each identified stakehold residents, non profit associations and local/public authorities, but also customers, investors and shar respecting authorisation procedures, Atenor goes all the way through to the amendment of the project stakeholders. Those procedures include development and implementation of a communication plan a ln our office buildings, this is further assessed by a third party in the context of BREEAM certification stakeholder consultation). Upstream, Atenor attaches great importance to the role of the political autrepresentatives in a project's design. Through active and transparent dialogue with local communities authorities, Atenor includes, from the outset of a project, the hopes, desiderata and other viewpoints the construction process, a poster on site displays the contact of the Atenor representative as well as The contact is maintained with local communities throughout the whole construction process. Post-dleast one year monitoring of the projet in relation with the occupants and neighbors.	sign and permit application to post ders (mostly local community, eholders and with its team). Always it in consultation with identified nd identification of nuisance risks. (see criteria MAN 01, 03 and 05 - horities and democratic s, political leaders and public of the various stakeholders. During the Health and Safety coordinator.
Applicable evidence	
Evidence provided (but not shared with investors)	[ACCEPTED]

44%

8 https://www.atenor.eu/en/news/

O No

## **Appendix**

A separate document is added to the benchmark report so that participants can explain their results to investors.

Check Appendix

### **GRESB Partners**

### **Global Partners**























### **Premier Partners**

























































































### **Partners**

